

**International Aviation Womens Association
29th Annual Conference**



AVIATION:

**Connecting Women
with their Future**

**Hilton Berlin
Berlin, Germany
November 8–10, 2017**





Lisa Piccione
IAWA President

Willkommen in Berlin!

On behalf of the IAWA Board of Directors and Advisory Board, welcome to the International Aviation Womens Association's 29th Annual Conference. Thank you for attending. In 2017, IAWA's brings aviation and aerospace leaders from around the world to Berlin to *Connect, Inspire and Lead*.

IAWA is also delighted to be in Berlin during such an exciting time in German aviation and aerospace. According to GTAI (Germany Trade and Invest):

"The German aerospace industry has enjoyed unprecedented success over the last two decades. Since the mid-90's, industry revenues have more than quadrupled – to over EUR 37 billion in 2016. Today it belongs to the country's most innovative and best-performing industries.

And the sector keeps on growing: Industry analysts forecast that between 30 to 35 thousand new aircraft will be put into service in the next 20 years to meet increasing global aviation demand – leading to a new golden age of aviation. As a global aerospace hub, Germany is home to leading players from all civil and defense aviation market segments."

– (GTAI website)

During the next three days, you will hear from prominent women in the industry about the latest issues, opportunities and challenges facing global aviation and aerospace. Among the critical topics that we will be addressing during the panel sessions are: Brexit; issues facing airports and operators; manufacturers and MROs "gearing up for the future;" security issues; insurance and risk; and, aviation challenges and legal responses. Our panel discussions are intended to be interactive, so we encourage you to ask questions and be part of the dialogue.

We are also fortunate to have some of the industry's global leaders as our keynote speakers – Ute Witt, Vice President, Berlin Chamber of Commerce, Jana Rosenmann, Senior Vice President, Head of Unarmed Aerial Systems, Airbus, Dame Deirdre Hutton, DBE, Chair, UK Civil Aviation Authority, and Katherine Corich, MA (Hons.), CPL, Dip. IoD, Director and Founder of the Sysdoc Group, New Zealand; Associate Fellow, Saïd Business School, University of Oxford.

One of IAWA's core values is to build a global network that also promotes leadership development. This year, conference delegates will have the unique opportunity to participate in two leadership development sessions, where we will hear from top industry professionals about the path to the top and how to position yourself for success in the global marketplace.

The IAWA network is also committed to reaching out to the next generation of industry leaders and providing leadership development through scholarship, internship and mentoring programs. This week, IAWA will introduce several outstanding young women who are IAWA scholarship recipients – and the future of our industry. Each year, IAWA partners with Embry-Riddle Aeronautical University, SMU Dedman School of Law, Vaughn College and McGill University to award scholarships to outstanding young women. In 2017, IAWA added a STEM-focused scholarship in Europe. We are proud to add TUDelft in the Netherlands to our existing scholarship partners this year.

It is always a special moment at our Annual Conferences when IAWA recognizes our scholarship recipients on the opening day. Please take a minute to introduce yourself to IAWA's 2017 scholarship recipients: Divya Kamaniam from Embry-Riddle Aeronautical University, Courtney Luster from SMU Dedman School of Law, Omomhene (Chloe) Eimunjje and Edith Quizhpi from Vaughn College, Swarathmika Kumar from McGill University, and Sumana Mukherjee from TU Delft. I urge you to reach out to these future leaders this week and welcome them into the IAWA community. IAWA's commitment to and investment in the next generation of women leaders is central to our mission to *Connect, Inspire and Lead*.

And while we build the future through these impressive young women, we will also take time this week to celebrate the contributions and careers of today's leaders. On Thursday evening at the Boeing Gala

President's Welcome



Dinner, we will recognize one special woman with IAWA's highest honor – the Aviation Industry Woman of Excellence Award. Joan Sullivan Garrett has long been known as a “game changer” in aviation as a global corporate leader, a longtime IAWA supporter and someone who has opened many doors for women in the industry. Joan has been and continues to be a mentor to women across the world. She is someone who leads by example, is truly a role model—and a Woman of Excellence! You can read more about Joan and her distinguished career in this program.

For the past year, a dedicated group of volunteers, led by IAWA Conference VPs Dagmar Drücker and Zoë Layden, have worked tirelessly on this Conference to identify venues, develop our program and attract an outstanding list of speakers. Please also take a moment this week to thank Dagmar, Zoë, IAWA Executive Director Jennifer Miller and all the Annual Conference Committee members (listed later in this program) for their efforts to make this conference a huge success!

I would like to take this opportunity to again thank the companies that support the work of IAWA throughout the year through sponsorship. With the strong support of our sponsors, IAWA is able to provide benefits to our members and to women interested in careers in aviation and aerospace through a wide range of services, including scholarships, receptions and connects all over the world, and, of course, our Annual Conference. We are grateful to all of our sponsors, but want to particularly note our largest sponsors: Boeing, FedEx Express, Airbus, Textron, Bombardier, GE Aviation, GECAS, and Pratt & Whitney. All of IAWA's 2017 sponsors are listed in this program.

IAWA also expresses our appreciation to Airbus for having provided conference delegates with a special opportunity to tour the Airbus Hamburg site earlier this week. Hamburg is the headquarters of Airbus Commercial in Germany. This site employs approximately 12,500 people and plays a key role in the development and manufacturing of all Airbus aircraft. Special thanks to IAWA Board Member Katherine Bennett and all of her Airbus colleagues for this unique chance to visit their largest facility in Germany.

Today, IAWA members are in 40 countries and represent every sector of aviation and aerospace. As the network expands, IAWA continues to enhance how we

bring people together in this dynamic international industry and provide important tools and resources to our members. Over the past year, just a few of IAWA's enhanced member services and activities included:

- IAWAs redesigned website links our community to a wide range of resources and connections.
- IAWA News and Views quarterly newsletter in a new format that provides quick access to more information about IAWA, IAWA members and the industry.
- 25 Receptions and Connects throughout the year during aviation/aerospace events and in cities around the world, including events in New York, Singapore, Quito, London, Seattle, Sydney, the Paris Air Show, Dallas, Santiago, Toulouse, Miami, Geneva and many more.
- The 2nd Annual Latin America and Caribbean Forum on Women Aviation Leaders in Quito, Ecuador.
- The IAWA / Wings Club joint presentation of the Outstanding Aviator Award. The 2017 Award was presented to Heather Penney in March in New York.
- The 2nd Annual IAWA/Women in Aviation Powerful Leaders' luncheon with the students of Vaughn College
- Leadership development and issue focused webinars, including the 4 Ways Women Can Rise Above the Status Quo in Aviation Webinar presented by Rene Banglesdorf, CEO of Charlie Bravo Aviation.
- IAWA members can now connect and communicate more efficiently through IAWA's Facebook and LinkedIn groups. Our social media platforms also facilitate discussion on critical issues facing the industry.

Since 1988, IAWA has effectively promoted the advancement of women in aviation and aerospace through that ever-expanding global network that builds strong professional connections, promotes leadership development, and creates enduring bonds with colleagues across all industry sectors and geographic regions. And this week in Berlin, our global group gathers to share experiences and ideas, discuss timely industry issues and build lifelong friendships. We are delighted that you are here for the 2017 Annual Conference and that you are part of the IAWA global community!

International Aviation Womens Association 29th Annual Conference



Brigitte Zypries
Federal Minister
for Economic
Affairs and En-
ergy, for the 29th
IAWA Annual
Conference



Bundesministerium
für Wirtschaft
und Energie

Message of Greeting

The women working in the aerospace industry are doing excellent work. In my capacity as Federal Government Coordinator of German Aerospace Policy, I have met many women over the past four years who are making a difference in the aerospace industry – at Airbus, Boeing or at one of the many suppliers and research institutes.

However, the number of women who reach the top jobs in the aerospace industry is still far too low. And dedication and skills are often not enough to ensure a successful carrier. In order for women to get ahead in the workplace, they require a good network. So by seeking to bring women together, IAWA is doing exactly the right thing.

I am delighted that this year, IAWA's 29th Annual Conference is taking place in Berlin. Europe is known for its successful aerospace industry and steady growth within the sector. In Germany alone, the aerospace industry provides high-skilled and attractive jobs to more than 100,000 people. What sets Berlin apart from many other cities, is its vibrant start-up scene which I have been promoting for many years.

At the latest ILA Berlin Air Show, which took place in June 2016, I had the pleasure of meeting some of you at the IAWA Connect Event. I sincerely hope that many of you will also take part in the next ILA to be held in April 2018. We are currently witnessing a fundamental change in culture in the aerospace industry. An increasing number of highly-skilled women stand motivated and ready to take on responsibility and a leading role in the sector. I think this is a wonderful development.

I wish you productive and inspiring talks here in Berlin, and continued success for the IAWA in the future.

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TEXTRON

2017 IAWA Aviation Industry Woman of Excellence Award Recipient: Joan Sullivan Garrett



The International Aviation Womens Association (IAWA) is pleased to announce the recipient of the 2017 IAWA Aviation Industry Woman of Excellence Award as Joan Sullivan Garrett. This award recognizes women who are leaders in the field of aviation, have demonstrated a commitment to the advancement of women in the industry and are respected as team players by men and women alike. As a woman who epitomizes these attributes, IAWA is honored to recognize Joan Sullivan Garrett as the sixth recipient of this award.

Sullivan Garrett has demonstrated an unwavering commitment to the advancement of women in the aviation industry and to IAWA. Garrett has served in a leadership capacity as a Board member. “Joan Sullivan Garrett has long been recognized as an effective industry leader and a driving force for change,” said IAWA President Lisa Piccione. “Joan’s work as an IAWA Board member and as a global business leader has opened doors for countless women in the industry.” Piccione added that “Joan has been and continues to be a mentor to women around the world. She is someone who leads by example, is truly a role model—and a Woman of Excellence!”

In 1983, Joan Sullivan Garrett was serving as a critical-care registered flight nurse and chief medical officer aboard an emergency helicopter evacuation flight, responding to a remote, rural traffic accident in Arizona.

The experience she gained from this event—and several others like it—helped Joan to realize that many more lives could be saved when emergencies happen in remote locales. It was her idea to provide greater access to critical-care medical expertise and state-of-the-art equipment—as well as trained professionals to administer them. Less than two years later, in 1985, Garrett’s brainchild—“MedAire”—became a reality.

Now, more than 30 years later, MedAire is the leading global provider of 24/7 medical and security assistance, medical kits and equipment and crew medical training. MedAire specializes in integrated solutions for the aviation and maritime industries where remote medical care is in high demand. MedAire’s MedLink is a global

tele-medical service that connects clients to a team of board certified emergency room physicians trained specifically for assisting with remote health emergencies.

Today MedAire serves over 150 Airline clients, more than 75% of Fortune’s top 100 companies and half the world’s super yachts with an unparalleled global footprint to best prepare, access and assist clients and crew – whatever may happen, wherever they travel.

From its founding until March 2006, Garrett served as Chief Executive Officer of MedAire. Today, Joan serves as Founder and Chairman of the Board. Using aviation medicine statistics and real-world experience, she consulted with airlines and their governing bodies—such as British Airways and The U.S. Federal Aviation Administration—on health and safety-related projects and issues.

She is the author of numerous white papers regarding medical and health subjects, from the use of in-flight defibrillators to issues surrounding bio-terrorism. Ultimately, it was Garrett’s congressional testimony in 2001 that led to the Federal Aviation Administration’s final ruling requiring U.S. airlines to carry automated external defibrillators (AEDs) and enhanced emergency medical kits (EMKs) on all domestic and international flights. The regulation went into effect in 2004.

Joan formatted an industry, and became a world renowned expert in aviation medical health and safety. She is often quoted as a subject matter expert in national and international media, such as *USA Today*, the *Wall Street Journal*, *Financial Times*, the BBC and the Discovery Channel.

Since that first call to now, Joan has touched almost one million people who have become ill or injured while travelling away from home – be it on land, in the air or at sea. Her idea to provide remote tele-medical assistance, along with crew training and lifesaving medical kits, created an industry and remains the gold standard for aviation and yachting across the globe.

Sullivan Garrett’s achievements exemplify all for which the IAWA Woman of Excellence Award stands – leadership, commitment and respect. She is highly regarded throughout the aviation community for her professionalism, grace and selfless commitment to the betterment of the aviation industry.

IAWA proudly awards Joan Sullivan Garrett the Aviation Industry Woman of Excellence Award for 2017.

Congratulations to the 2017 Scholarship Recipients!



Omomhene Chloe Eimunjeze – Vaughn College of Aeronautics and Technology

Chloe comes from Nigeria and is currently pursuing her Bachelors of Science degree in Mechatronics engineering as an international student and a sophomore at Vaughn College of Aeronautics and Technology. She has been on the Dean's list and is a member of the National Society of Black Engineers and the UAV (unmanned aerial vehicle) club where she explores her passion for both Flight and Engineering whilst working with drones. She is also a member of the Vaughn Warriors female tennis team.

Chloe wants to make an impact. Her aim is to not only work with machines but to create the machines people work with. To move and create solutions for problems others would be comfortable to ignore. She would like to use engineering to take a quantum leap of development in the aviation field. Her vision is to stand up to lead and not bow her head and follow.



Divya Kamania – Embry-Riddle Aeronautical University

Divya is currently getting her Master of Science in Aeronautics with specialization in Aerospace Management at Embry Riddle Aeronautical University. She graduated in 2013 with a Bachelor of Science in Aerospace Engineering from the same university. She has been on the Dean's list and is a member of two honor societies, National Society of Collegiate Scholars and Tau Beta Pi. Internship opportunities at Southwest Airlines and Magga Products have provided valuable industry experience to Ms. Kamania's studies. The combination of college education and work experience has led to a position as Quality Engineer at an FAA aircraft repair station. Ms. Kamania aspires to eventually work with an aerospace company for spacecraft design and exploration.



Swarathmika Kumar – McGill University, Institute of Air & Space Law

Swarathmika Kumar is from Bangalore, India and is currently pursuing her L.L.M in Air and Space Law at McGill University's Institute of Air and Space Law. She obtained her law degree at the National University of Advanced Legal Studies, Kochi, India. During her time at law school, Swarathmika represented her university and won accolades at many national and international moot court competitions. She was a semi-finalist at the Leiden Sarin International Air Law Moot Court Competition in 2016 at Jakarta. She pursued various internships alongside her legal education to gain a wider exposure to the legal field including those at the offices of Osborne Clarke, Cologne and the Indian Institute of Management, Bangalore. She also served as a member of the Editorial Board of the NUALS Law Journal from 2013-2015.

Swarathmika expects aviation to play an important role in international relations and the prospect of being an early contributor in this field excites her intellectually. She is looking forward to acquiring deep expertise in policy issues in this emerging domain. Swarathmika hopes to channelize her expertise towards building a career as a legal expert and policy maker in the larger multi-national context of aviation law.





Courtney Luster – Southern Methodist University, Dedman School of Law

Courtney is a second-year student at SMU Dedman School of Law in Dallas, Texas. After graduating from the University of Texas at Austin, Courtney taught freshman and sophomore English in the Texas public school system. After saving for several years, she left teaching to pursue her dreams of entering the legal profession. Since attending SMU, Courtney has served as the Vice-Magister of Phi Delta Phi Honor Society, as an Academic Mentor and Student Bar Association Mentor for 1Ls, and is now the Managing Editor of the Journal of Air Law and Commerce under SMU Law Review. She also participates in the Corporate Law Association, Women in Law, Attorneys Serving the Community, and the Board of Advocates. Each semester, Courtney has earned a spot the Dean's List and is a Dean's Scholarship recipient.

Courtney has always loved traveling, especially flying, but she had no idea about the exciting and challenging world of aviation from a legal standpoint until she was blessed with the opportunity to work for American Airlines' legal department her 1L summer. Between working at American and serving on SMU's Journal of Air Law and Commerce, Courtney's interest in aviation law has only soared higher. After learning as much as she can in private practice, Courtney hopes to someday become in-house counsel for a commercial airline.



Sumana Mukherjee – Delft University of Technology

Sumana is currently working towards a Master of Science degree in Aerospace Engineering with specialisation in Space Engineering at Delft University of Technology, The Netherlands. She graduated in 2015 with a Bachelor of Technology in Aerospace Engineering from the University of Petroleum and Energy Studies in India. She has participated as a member of the Planning and Scheduling Team, in Poland Mars Analogue Simulation Mission 2017 organised by Space Exploration Project Group of Space Generation Advisory Council and Lunar Expedition-1 Analogue mission organised by Advanced Concepts Team of the European Space Agency in collaboration with Space Garden company. She wishes to contribute to space exploration after her graduation.



Edith Quizkphi – Vaughn College of Aeronautics and Technology

Edith started her career in Aviation by attending Aviation High school, where she excelled graduating 88 out of 500 students. She participated in aviation's special fifth year program and got an opportunity to test in Airframe and Powerplant. Edith continued her studies at Vaughn College of Aeronautics Aviation and Technology Every semester she has been on either Faculty, or Dean's academic achievement list. Edith received the Casey S. Jones academic achievement award for spring 2016 semester. In May 2017 she received her Associate in Science of Airport Management with Cum Laude status. Currently, Edith is pursuing a Bachelors in Science of Airline/Airport Management in Vaughn College.

Berlin Conference
Organizing Committee



A special **THANK YOU** to the members of this year's conference planning committee for their hard work and dedication to planning the conference.

Dagmar Drücker,
IAWA VP Conference
airberlin

Zoe Layden,
IAWA VP Conference
Beta Aviation Insurance

Carol Anderson
Gulf Air

Katherine Bennett
Airbus

Regula Dettling-Ott
Single European Sky

Jacquelyn Gluck
Roller & Bauer

Anna Henley
AmTrust Group

Carolyn Henning
Airbus

Claudia Hess
Urwantschky Dangel Borst

Mary Rose Hughes
Perkins Coie

Suzi MacMahon
GECAS

Denise Mangan-Fahy
GECAS

Claire Nurcombe
STELIA Aerospace

Lisa Piccione
IAWA President

Di Reimold
Federal Aviation Administration

Shairon Sexton
GECAS

Carole Sportes
Squire Patton Boggs

Siobhan Sweeney-Cordova
American Industrial Acquisition Corporation

Join the Conversation!

#IAWABerlin



International Aviation Womens Association

29th Annual Conference Program

Wednesday 8 November

9:00am – 5:00pm **Conference Registration** *HOTEL LOBBY*

12:00pm – 4:00pm **Tempelhof Airport Walking Tour** *HOTEL LOBBY*

Buses depart from Hotel Lobby; meet at 11:30am

6:30pm – 7:00pm **Speakers' VIP Reception at Hilton Berlin** *LISTO LOUNGE – THE LIBRARY*

Invitation Only

7:00pm – 8:00pm **Opening Reception at Hilton Berlin** *PANORAMA FOYER*

8:00pm – 10:00pm **Grand Opening Dinner at Hilton Berlin** *BALLROOM*

Welcome Remarks:

Ute Witt, Vice President, Berlin Chamber of Commerce

Sponsored by  **FedEx**
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29th Annual Conference Program

Thursday 9 November



8:00am – 5:00pm

Conference Registration

PANORAMA FOYER

8:00am – 9:00am

Networking Breakfast

SALON HUMBOLDT & SALON CORINTH

Sponsored by: **BOMBARDIER**
the evolution of mobility

9:00am – 9:30am

President's Welcome

BALLROOM

9:30am – 11:00am

**The Brexit Aviation Effect on the UK,
the EU and the Rest of the World**

BALLROOM

As the UK and EU negotiate the U.K.'s exit, questions of existing European aviation agreements, route rights, safety and certification protocols, as well as other aviation and aerospace issues, will be addressed. These questions will impact not only the U.K. and the EU, but countries around the world. A panel of global experts will discuss the implications of Brexit on international aviation.

Moderator:

Katherine Bennett, OBE FRAeS, Senior Vice President, Public Affairs, Airbus

Speakers:

Regula Dettling-Ott, Attorney/Aviation Policy Advisor and Chair of the Performance Review Body PRB of the Single European Sky

Catherine Lang, FAA Director of Europe, Africa and Middle East

Oriel Petry, Director for UK Trade and Investment, France, British Embassy Paris

11:00am – 11:30am

Coffee & Networking Break

PANORAMA FOYER

Sponsored by: **Southwest**

11:30am – 12:45pm

**Gearing up for the Future –
Manufacturing and Maintenance, Repair & Overhaul (MRO)**

BALLROOM

In this panel you will hear from Manufacturing and Maintenance, Repair & Overhaul (MRO) industry experts about the challenges they are each facing in their particular companies and how they are addressing readiness for the next generation. As OEMs change their business model and expand into the service market they will need to know how to attract the right talent. They will also discuss how to influence the state of university educational programs and how to shape pathways for Manufacturing and MRO careers.

29th Annual Conference Program Thursday 9 November (continued)

Moderator:

Debra Santos, Chief Marketing Officer, Boeing Global Services

Speakers:

Eva Azoulay, Vice President of Engine Services, Pratt & Whitney

Anne Brachet, Executive Vice President, Engineering & Maintenance, Air France
KLM

Ghislaine Doukhan, Executive Vice President, Safran Analytics

La-Chun Lindsay, Managing Director/Site Leader, GE Aviation Wales

Juliane Thiele, Commercial Executive, Business Aviation & Regional Airframer,
Rolls-Royce Deutschland Ltd & CoKG

Caroline M. Vandedrinck, Vice President, Americas, SR Technics

12:45pm – 2:00pm

Lunch

SALON HUMBOLDT & SALON CORINTH

Sponsored by: **AIRBUS**

2:00pm – 2:15pm

Keynote Speaker: Jana Rosenmann, Senior Vice President, Head of Unarmed Aerial Systems, Airbus

BALLROOM

From Braai to Bier. Perspectives on my Aero/Defence Life so Far

2:15pm – 3:30pm

One Step Beyond – Operating in Challenging Times

BALLROOM

The future of our runways and operating in the skies – A panel of experts will discuss the current issues, challenges and opportunities facing airports and operators. Can our industry strike a balance that achieves growth while addressing local, national and global concerns?

Moderator:

Anna Henley, Senior Underwriter – Aviation D&F at Amtrust Group

Speakers:

Debra Barber, FRAeS MIOd, Chief Executive Office, Cardiff Airport

Patty Clark, Aviation Strategy Officer, Port Authority of New York & New Jersey

Renata Iezzi, Partner, Basch & Rameh Advogados Associados

Barbara van Koppen, Senior Vice President Corporate Center and General Counsel at KLM

Charlotte Pedersen, Chief Executive Officer, Luxaviation Helicopters

3:30pm – 4:00pm

Coffee & Networking Break

PANORAMA FOYER

Sponsored by: **Katten** **PERKINScoie**
KattenMutchinRosenman LLP COUNSEL TO GREAT COMPANIES

29th Annual Conference Program

Thursday 9 November (continued)

One of IAWAs core values is to build a global network that creates strong professional connections and promotes **leadership development**. IAWAs 2017 Annual Conference presents two extraordinary interactive leadership development sessions:

4:00pm – 4:45pm

A Conversation with Industry Leaders – The Path to the Top

BALLROOM

Tineke Bakker-VanDer Veen, Managing Director, Boeing Benelux & Nordics,
Boeing International

Award Recipient:

Joan Sullivan Garrett, Founder and Chairman of the Board, MedAire, Inc.

4:45pm – 5:30pm

Positioning Yourself for Success

BALLROOM

Following the industry leaders discussion, a panel of industry experts will share critical advice on how to succeed and advance in the highly competitive aviation and aerospace environments.

Sonia Bate, Founder, EDIT Development

Annette Goldhausen, Senior Principal, Korn Ferry Hay Group

Raquel Montejo, Assistant Director, Learning and Development, PPD, International Air Transport Association (IATA)

7:00pm – 8:00pm

Drinks & Hors D'Oeuvres at Schloss Charlottenburg

ORANGERIE AT SCHLOSS CHARLOTTENBURG

Buses depart at 6:30pm from Hotel Lobby

8:00pm – 10:00pm

Gala Dinner & IAWA Aviation Industry Woman of Excellence Award Presentation at Schloss Charlottenburg

ORANGERIE AT SCHLOSS CHARLOTTENBURG

Sponsored by:



Keynote Speaker:

Dame Deirdre Hutton, DBE, Chair, UK Civil Aviation Authority

International Aviation Womens Association
29th Annual Conference Program
Friday 10 November

8:00am – 3:30pm **Conference Registration** PANORAMA FOYER

7:30am – 8:30am **Networking Breakfast** SALON HUMBOLDT & SALON CORINTH

Sponsored by:  **Pratt & Whitney**
A United Technologies Company

8:30am – 9:30am **Membership Meeting** BALLROOM

9:30am – 11:00am **Security in a Changing World** BALLROOM

This discussion will highlight some of the most critical challenges facing the aviation industry today—cyber threats, data privacy, aviation security, and the impact on the industry caused by regional conflicts. This panel of experts will present a multi-faceted view on these issues, how they are being mitigated, and engage the audience in discussing “what next.”

Moderator:

Dorothy Reimold, Director for Strategic Operations, Office of Commercial Space Transportation, U.S. Federal Aviation Administration

Speakers:

Nathalie Herbelles, Assistant Director, Airport, Passenger, Cargo and Security for Asia-Pacific International Air Transport Association (IATA)

Christine Izuakor, Manager, Global Security Strategy and Awareness, United Airlines

Laura Pennick, ACII, Technology and Cyber Underwriter, AmTrust

Ellyn Slow, President, Ellyn Slow Consulting, LLC

11:00am -11:30am **Coffee & Networking Break** PANORAMA FOYER

Sponsored by:  **SR Technics**

11:30am – 12:45pm **Into the World of Aviation Risks:
The Experience to Manage the Unexpected** BALLROOM

With ongoing technological developments from new materials, systems and modes of flight, the insurance profession must be continually at the ready to react to new situations and unexpected events. This panel will disclose some of the trickier situations and discuss the varied ways in which the industry manages the evolving risks of our fascinating industry.

Moderator:

Zoë Layden, Head of Marketing, Beta Aviation Insurance

29th Annual Conference Program

Friday 10 November

Speakers:

Cécile Coune, Chief Executive Officer, Aviabel

Anna Henley, Senior Underwriter, Aviation D&F, Amtrust Group

Auriol Marasco, Associate, Aviation and Aerospace Group, Blake, Cassels & Graydon LLP

Caroline Otte, Head of AGCS Underwriting Academy, Allianz Global Corporate & Specialty AG, Munich

12:45pm – 12:55pm **Airlink Presentation** *BALLROOM*

12:55pm – 2:00pm **Lunch** *SALON HUMBOLDT & SALON CORINTH*

2:00pm – 2:15pm **Keynote Speaker Katherine Corich, MA (Hons.), CPL, Dip. IoD, Director and Founder of the Sysdoc Group, New Zealand; Associate Fellow, Saïd Business School, University of Oxford** *BALLROOM*

2:15pm – 3:30pm **Aviation Challenges and Legal Responses** *BALLROOM*

If there is one constant in aviation it is that change happens all the time. And, in recent years we have had plenty of change to keep up with. This requires flexibility and a confident legal team ready to guide the business through those changes. This panel will share and discuss the major legal issues facing the industry this year and offer perspectives on how the aviation and aerospace businesses can adapt and keep up with the more sophisticated compliance, legal and regulatory regimes we are seeing across the globe.

Moderator:

Kate Staples, Secretary and General Counsel, UK CAA

Speakers:

Lesley Jones, Chief Legal Officer, Dubai Aerospace Enterprise (DAE) Ltd.

Allison Kendrick, Principal Senior Counsel, Litigation and Investigations, Boeing

Poppy Khoza, Director of Civil Aviation (CEO), South African Civil Aviation Authority

Lisa J. Savitt, Partner, The Axelrod Firm, PC

Kathryn Ward, Partner, DLA Piper LLP

Mia Wouters, Partner, LVP

3:30pm – 4:00pm **Conference Wrap-Up and Adjournment** *BALLROOM*

4:00pm – 5:00pm **Closing Farewell Reception** *PANORAMA FOYER*



**TOGETHER,
WE REACH HIGHER.**

Boeing is proud to be a strong supporter of the International Aviation Womens Association.
The more women achieve and grow, the higher our industry soars.

 **BOEING**

A woman with short blonde hair, wearing a pilot's uniform and headset, is shown in profile from the chest up. She is holding a microphone to her mouth and appears to be speaking. The background is dark, suggesting a night flight, with blurred lights visible through the cockpit windows. The overall lighting is dramatic, with a mix of purple and blue tones.

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FedEx celebrates those who always strive to rise higher, push through every boundary, and overcome every obstacle. We're proud to show our support for International Aviation Womens Association (IAWA) and all those whose achievements put them in rarefied air. Congratulations.

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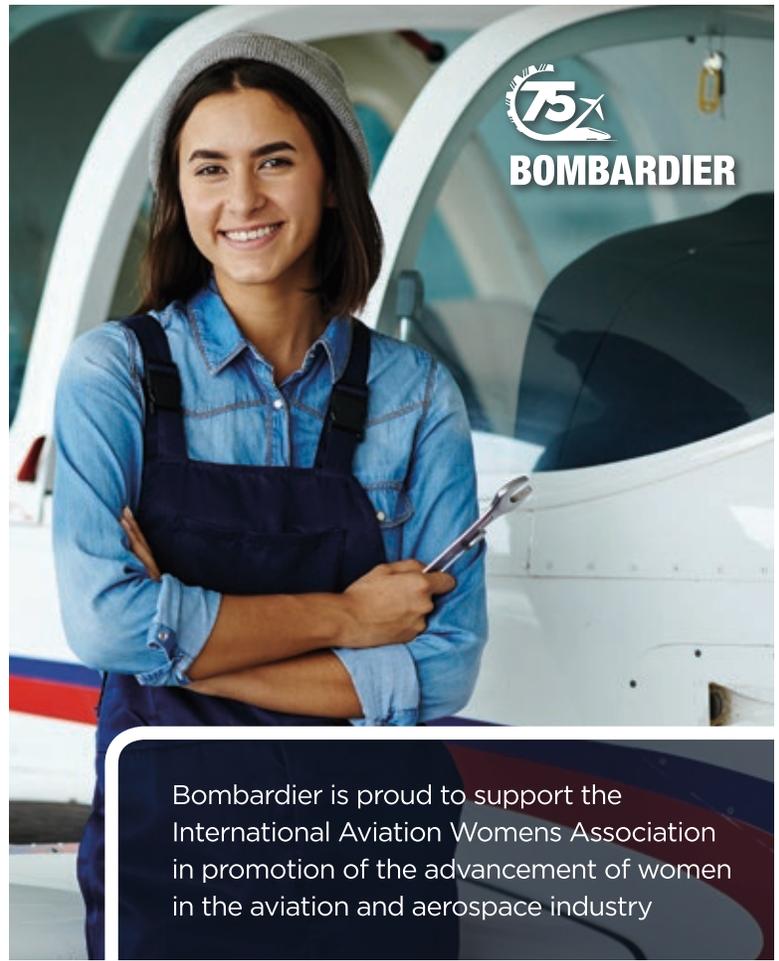
GECAS is proud to support the International Aviation Womens Association and their mission promoting the advancement of women in the aviation and aerospace industries.



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BOMBARDIER



Bombardier is proud to support the International Aviation Womens Association in promotion of the advancement of women in the aviation and aerospace industry



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See how our best in class analytics and deep domain expertise are changing the way we fly at geaviation.com.



PRATT & WHITNEY IS PROUD TO SPONSOR IAWA'S 29TH ANNUAL CONFERENCE.



GO BEYOND

A UNITED TECHNOLOGIES COMPANY

International Aviation Womens Association

29th Annual Conference

Keynote Speakers



Katherine Corich, MA (Hons.), CPL, Dip. IoD

Director and Founder of the Sysdoc Group; Associate Fellow, Saïd Business School, University of Oxford

Katherine Corich is founder and Chair of Sysdoc Group, an Associate Fellow of Oxford University, Saïd Business School and an investor in Disruptive Technology businesses.

Katherine was named UK New Zealander of the Year 2015, is a World Class New Zealander and in 2016 was inducted as a 'Flying Kiwi' into the NZ Hi-Tech Hall of Fame, 'in recognition of outstanding professional achievements and service to the tech industry through innovation, promotion and mentoring of next generation entrepreneurs. Katherine joins the 16 outstanding New Zealanders who have received this extraordinary recognition previously'. She has twice been awarded the Ernst & Young Entrepreneur of the Year Award; Finance, Services & Arts 2003 & Master Entrepreneur, 2010.

Katherine invests in high tech start-ups and is currently launching a software as a service cloud based company as an accelerator for business transformation programmes.

Katherine has an MA (Hons.) in Socio-Linguistics from the University of Canterbury, and qualified as a Commercial Pilot / Flight Instructor. She also holds a Certificate and Diploma in Company Direction.

As mother of four children, Katherine is acutely aware of the needs and challenges of raising healthy, happy children in a secure environment, while working in a fiercely competitive business world.

Katherine is Chair of Happy Child International Foundation, which ran a high impact Child Protection campaign – #It's a Penalty – for the 2014 Football World Cup and the 2016 Rio Olympics. She is a Trustee of Pure Advantage New Zealand, is on the board of Women in Leadership Europe and the international advisory boards of the University of Canterbury, Aviva Families and CEISMIC – the Christchurch Earthquake Stories Big Data Project.

An expert in entrepreneurial leadership, digital disruption, social sector innovation, transforming business, cultural change, process engineering and simulation/gamification, Katherine is a regular public speaker. At the 2017 European Business Awards, she gave a keynote on Digital Disruption.



Dame Deirdre Hutton, DBE

Chair, UK Civil Aviation Authority

Dame Deirdre Hutton, DBE became Chair of the Civil Aviation Authority on 1 August 2009 having previously been Chair of the Food Standards Agency until July 2009. She has served on a number of public bodies and has considerable experience of corporate governance, risk-based regulation and consumer policy. She sits as a Non-Executive on the board of Thames Water Utilities Ltd, is Pro-Chancellor of Cranfield University and is Honorary Vice President of the Trading Standards Institute.

She served on the Board of HM Treasury from 2008-2013, was the Vice-Chair of the European Food Safety Authority Management Board until 2008 and was Deputy Chair of the Financial Services Authority until December 2007. For five years, until 2005, she was Chair of the National Consumer Council, having formerly chaired the Scottish Consumer Council. Prior to her appointment at the Food Standards Agency, she was a member of the Better Regulation Task Force. She has held a number of positions on bodies dealing with food issues, including Chair of the Foresight Panel on the Food Chain and Crops for Industry, Chair of the Food Chain Centre, and membership of the Policy Commission on the Future of Farming and Food (the Curry Commission). In April 2010 she was awarded a Fellowship of City and Guilds.



International Aviation Womens Association

29th Annual Conference

Keynote Speakers



Jana Rosenmann

Senior Vice President, Head of Unarmed Aerial Systems, Airbus

Jana Rosenmann was named Head of the Unmanned Aerial Systems programme line in March 2017. In this position she is responsible for all civil and military UAS programmes within Airbus and is a member of the Airbus Defence and Space Executive Committee. Since October 2015 she already headed all defence related UAS programmes within the Airbus Defence and Space division. Previously, she was the Head of Strategy & Marketing at Airbus Defence and Space, responsible for managing the strategy and portfolio of the division.

Jana Rosenmann began her career in South Africa managing the export team for an engineering company specializing in hydraulic starter motors for the mining industry. She joined Airbus in 2000 as Chief of Staff of the CEO of the defence division. Following that, she was a member of the Airbus North America team, responsible for delivering a Group wide North America strategy.

Between 2004 and 2012, she held various executive business development and marketing positions in the Airbus defence division managing activities in Asia Pacific and the Middle East. During this period, she also led multiple organizational restructuring projects and was a member of the Airbus Group Strategy Task Force that formulated a new strategy for the Group in 2012.

Born in South Africa, she graduated with a bachelor degree in Commerce from the University of Witwatersrand in 1994, followed through with her Master's degree in International Relations and European Studies at the University of Kent in 1998. She is an avid reader of military history and enjoys spending time in the African bushveld.



Ute Witt

Partner of Ernst & Young Germany and Vice President of the Berlin Chamber of Industry and Commerce

Born in Remscheid, North Rhine-Westphalia (Bergisches Land) Witt studied Business Administration at the University of Cologne and was awarded a degree in 1980. She successfully qualified as a German tax advisor and auditor. Ute joined the Dusseldorf Office of Ernst & Young Germany (EYG) in 1987. In 1991 she moved to Berlin to build up the tax department from scratch. In 1994 she became a partner. During her about 37 years of experience she proved to be a trusted advisor for companies in lots of industries including the aerospace industry. She built up the Tax Policy Department of EY- GSA, which she headed.

From 1998 until 2004 she was a permanent guest in a TV magazine ("Steuern Transparent") and in daily news shows.

Besides advising her clients (mainly US headquartered multinationals) she serves as a tax policy advisor.

Within EY she headed the GSA Partner Advisory Council, was member of the EMEIA Advisory Council and the Global Governance Council. Witt is member of the Supervisory Board of EYG.

She was Head of the Supervisory Board of GRAVIS AG for several years.

Witt gives regular lectures and teaches at the University of Potsdam.

Witt is a member of the Fiscal and Tax Committee of DIHK (German Chamber of Commerce and Industry), Federal Commission for Treasury and Finance of Wirtschaftsrat der CDU, Tax Committee of BITKOM (Industry Body of the IT and telecommunication industry), International Fiscal Association Berlin/ Brandenburg, Association of German Scientific Foundations Berlin/ Brandenburg, and Common Purpose Germany.

The Brexit Aviation Effect on the UK, the EU and the Rest of the World



Moderator:

Katherine Bennett

OBE FRAeS, Senior Vice President, Public Affairs, Airbus

Katherine Bennett is Senior Vice President, Airbus in the UK. Reporting directly to Airbus CEO, Tom Enders, Katherine is responsible for all of Airbus Public Affairs functions in the UK and the Airbus London office. During her more than a decade at the Company, she has also held roles in Communications and spent more than two years based at Airbus HQ in Toulouse, France running the global public affairs function.

Katherine's previous employment was with General Motors UK where she headed up their government affairs function and prior to that worked for Hill and Knowlton Public Relations in London. Her time with GM included several months based in the USA.

Katherine was awarded the Order of the British Empire in June 2004 for services to industry and charity. She has served on various boards of public/private enterprises focused on econom-

ic development in UK regions and serves on the Council of ADS (the UK aerospace trade association).

Based out of London, she is the Director General of the Airbus Intergovernmental Committee across four nations in Europe and has specific responsibility for UK Government Relations for all parts of Airbus.

In December 2015 she became a Board Member of the International Aviation Womens' Association.

In March 2016 she was nominated a Fellow of the Royal Aeronautical Society.

Katherine is active in her local community in the West of England, is a church organist and a member of the UK Parliament Choir.



Speakers:

Regula Dettling-Ott

Attorney/Aviation Policy Advisor and Chair of the Performance Review Body PRB of the Single European Sky

Regula Dettling-Ott is an attorney and aviation policy advisor. Since June 2017 she is chairperson of the Performance Review Body (PRB) of the Single European Sky.

From 2010 until 2016 she was Vice President EU Affairs for the Lufthansa Group, handling regulatory and industry affairs at EU level for the Lufthansa Group.

Prior to working for Lufthansa, Regula Dettling-Ott managed International Relations & Government Affairs at Swiss International Air Lines. Before joining SWISS, she worked as an attorney for many years (partner in a Swiss law firm), specializing in air law including liability matters and accident investigations after major air disasters as well as regulatory matters such as traffic rights and airport regulations.

Regula Dettling-Ott is a graduate of the University of Bern (Switzerland) and has done post-graduate studies at Georgetown University (Washington D.C). She holds a doctorate of the University of Bern and is a member of its faculty (Habilitation). She lectures on air law, has published extensively on various subjects in aviation and participated in many global aviation conferences.



Catherine Lang

FAA Director of Europe, Africa and Middle East

Catherine (Kate) M. Lang is the Director of the FAA's Europe, Africa and Middle East Region in the FAA's Office of International Affairs. Based in Brussels, Belgium in the U.S. Mission to the European Union, she is responsible for advancing FAA's civil aviation goals for safety and efficiency through harmonization of global standards, negotiation of technical assistance agreements with foreign governments, the development of international aviation policy and cooperation through international alliances. She manages a staff of senior representatives based in Belgium, France, Russia, Senegal and the United Arab Emirates, and a staff in Washington, DC.

Kate has held a number of executive and managerial positions in the FAA. Before joining the Office of International Affairs in 2013, she served as the Deputy Associate Administrator for Airports for 10 years after serving as the Director of FAA's Office of Airport Planning and Programming for almost 4 years and the Deputy Director for 2 years.

Prior to joining the Airports organization, she worked for 3 years as Chief of Staff to FAA Deputy Administrator Linda Daschle. Her first position in the agency, which she joined in 1992, was Assistant Manager for the Policy and Systems Analysis Division of the Office of Aviation Policy and Plans.

Before coming to the agency, she worked for the city of Chicago as Assistant Commissioner of the Department of Aviation. She received a B. A. from Briar Cliff College and a M.P.S. from Loyola University of Chicago.



The Brexit Aviation Effect on the UK, the EU and the Rest of the World



Oriël Petry

Director for UK Trade and Investment France at the British Embassy

Oriël took up the position of Director for UK Trade and Investment France at the British Embassy in Paris in August 2015. Prior to this role, she has had a varied career across Whitehall as a British Civil Servant. Most recently she led advanced manufacturing, financial services and innovation teams in UK Trade and Investment in London working closely with international business leaders to contribute to the increase of UK Foreign Direct Investment.

Among other responsibilities, Oriël organised the Prime Minister's flagship Global Investment Conference to kick off the 2012 Olympic Games, has advised Ministers on European better regulation, shepherded a highly controversial Bill through Parliament to Royal Consent and worked on public spending at the Treasury. For three and a half years she advised the House of Lords European Union Committee on financial services, the internal market and social affairs.

Oriël studied Modern Languages at St. John's College Oxford and has a Masters in European Politics from the University of Reading. She has lived and worked in the Netherlands, Germany and Belgium and continues to maintain a strong interest in these countries. She is married with two sons.

Manufacturing and Maintenance, Repair & Overhaul (MRO)

Moderator:



Debra Santos

Chief Marketing Officer, Boeing Global Services

In May 2017, Debra Santos became the Chief Marketing Officer for Boeing Global Services, Commercial Marketing based in Seattle, Washington. In this role, Debra is responsible for branding, positioning, promoting and supporting the development and sales of current and new products and services. A major focus of Boeing Global Services is enhancing the lifecycle of Boeing products such as Global Fleet Care, Boeing Converted Freighters, Integrated Material Solutions and Maintenance, Modification and Engineering Services. Prior to her current assignment she spent six years as the Managing Director of Boeing Commercial Airplanes Marketing for Europe. Debra spent five years as a Director in International Sales; based in London, she was responsible for customer accounts in the UK, Portugal, Germany, Greece and Cyprus.

Debra has held a number of key positions in Boeing notably the Director of BCA Competitive Strategy and the first Brand Manager for the Boeing Commercial Airplanes 777 Program.

From 1991-1999, Debra held several management positions – Senior Marketing Manager for Product & Performance Analysis, Manager for Product Marketing, and Manager of Flight Operations Engineering in the Customer Services Division. From 1986-1990, she worked in Engineering at Boeing Commercial Airplane Group.

Debra joined Boeing in 1984 as an engineer. She also served in the United States Navy Reserve from 1985 to 1995 as an Aeronautical Engineering Duty Officer. Debra has a Bachelor of Science degree in Mechanical Engineering with a minor in Industrial Engineering from California State University, Long Beach. She has a Master's degree in Business Administration from the University of Washington. Debra is an alumnus of Said Business School, University of Oxford, where she studied strategy scenario planning.

International Aviation Womens Association

Manufacturing and Maintenance, Repair & Overhaul (MRO)



Speakers:

Eva Azoulay

Vice President of Engine Services, Pratt & Whitney

Eva Azoulay has more than 20 years' experience in the aerospace industry, primarily with Pratt & Whitney Canada. In 2015, she was named vice president, Engine Services, taking on the responsibility for expanding Aftermarket service offerings and positioning the business for the future, by better supporting customers and improving the overall economics of our fleet portfolio.

She was most recently Vice President, Operations Strategy at P&W in Connecticut responsible for developing and leading the integration of the organization's overall operation strategy, including the connectivity between the supply chain and P&W's manufacturing network. Prior to that appointment, in 2010, Eva was named Vice- President, Strategic Planning & Business Development in the Marketing and Sales division of P&WC where she provided innovative leadership to support P&WC's growth agenda. She directed the Strategic Planning and Analysis group engaged in the assessment of worldwide market and business conditions pertaining to the aircraft power plant business. She also led the development of global partnership strategies to support all engine programs. In collaboration with Aftermarket and Marketing teams, she also established key customer values and identified market development opportunities in all areas of P&WC businesses.

Eva began her career at P&WC in 1994 in Development Engineering and she held various roles of increasing responsibility in the Quality and customer service organizations. In 2008, she was named Director, Commercial Services & Support for the Customer Service organization. She was there responsible for the management of Front Line and Field Services as well as the sales of aftermarket offerings worldwide.

Ms. Azoulay earned a Bachelor of Science in Engineering – Mechanical from McGill University, Montreal in 1993 and a Master of Business Administration from Concordia University, Montreal in 2004.



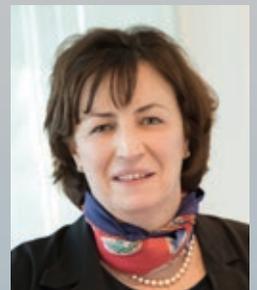
Anne Brachet

Executive Vice President, Engineering & Maintenance, Air France KLM

With a diploma in engineering, a post-graduate diploma in business management and another in management studies, Anne Brachet began her career as quality manager at Delpyrat. She then moved to Servair, an Air France group subsidiary specialized in catering and airport ground services, where between 1994 and 1998 she was successively Head of Operations and Head of Sales, Overseas Airlines. She subsequently worked for Orgaconseil as a Senior Manager in the Industry and Services sector, returning once more to work for the Air France Group in 2000. After heading up the Aircraft supply chain until May 2004, she was subsequently appointed to run the Le Bourget Maintenance Centre, where she was mostly involved with Through Life support for the French Air Force's fleet of AWACS surveillance aircraft, and with Special Fleets, and Aerostructures maintenance.

In June 2005, Anne Brachet was appointed Head of the Air France Industries Engine Overhaul Division and has helped oversee major industrial development projects such as the integration of new generation products (GE90 and GP7200) and the construction of new maintenance facilities, including the Constellation engine shop at Orly, and Zephyr, the new engine test cell, at Roissy-CDG.

In December 2012, she was appointed SVP Engineering and Airframe for AFI, before taking the helm at Air France Industries in 2013 before her appointment as Executive Vice President of AIR FRANCE KLM Engineering & Maintenance in 2016.



Manufacturing and Maintenance, Repair & Overhaul (MRO)



Ghislaine Doukhan

Executive Vice President, Safran Analytics

Ghislaine DOUKHAN is Executive Vice President of Safran Analytics, an entity she created in January 2015, dedicated to Data.

Graduated from the HEC business school (1991), Ghislaine Doukhan is 50 and has spent all her career within Safran, a high technology group specialized in Aerospace and Defense.

She started her career in 1991 at Safran's corporate International Division and moved to the Manufacturing Division of Snecma, Safran's main affiliate, three years later. She joined Snecma's Finance Division in 2000 as head of the Treasury department. In 2004, she was appointed General Manager of Snecma's test facilities department (part of the Engineering Division). In 2007, Ghislaine Doukhan was appointed Large Commercial Engines General Manager in charge of managing all the Large Commercial Engines programs for Snecma (GE90 for the Boeing 777, GP7000 for the A380, CF6-80C for the Boeing 767, CF6-80E for the A330 and GEnx for the Boeing 787), in partnership with GE.

She was appointed Snecma Vice-President, Material Services in 2010, in charge of the spare parts and services activities for all Snecma's commercial engines (CFM56, Leap, regional jets, Business jets and Large Commercial engines). Beyond her Business activities in this role, she also created the first Services Fablab in Europe.

Since November 2015, Ghislaine Doukhan is a member of the Scientific Board of INRIA (National Institute of Research in Computer Science and Automation) appointed by the French Ministry of Industry. Since February 2017, she is also a Board Member of FDJ (Française Des Jeux), the French National Lottery.

She is married and mother of 4 children.



La-Chun Lindsay

Managing Director/Site Leader, GE Aviation Wales

La-Chun was born and raised in Rock Hill, South Carolina. She attended Clemson University and graduated in 1995 with a B.S. degree in ceramic engineering. La-Chun also has two honorary doctorates from Cardiff University and the University of South Wales respectively. After graduating Clemson University, La-Chun joined SELEE Corporation in Hendersonville, North Carolina and held a variety of roles including cast house manager, leading their largest product line.

La-Chun joined GE Quartz in October 1997 where she held roles as process engineer, tubing green belt, supplier quality black belt and manager of the Sand Processing Plant. She joined Corporate Audit Staff (CAS) in September 2000, performing and leading financial, regulatory, compliance, acquisition and/or commercial audits. Her last role on CAS was executive audit manager of global compliance, Latin America and commercial excellence. She was also a member of GE's Commercial Council.

In May 2007, La-Chun joined GE Capital as the vice president of Commercial Distribution Finance's Field Services Group, leading a team of over 300 remote employees. In January 2014, La-Chun joined GE Aviation as Plant Leader of Lynn Assembly, Test and Overhaul where she led a team of over 400 employees in producing and developing engines for GE Aviation's military and commercial customers. La-Chun is currently the Managing Director/Site Leader of GE Aviation Wales, a world-renowned engine overhaul and component repair site. GE Aviation Wales is the largest industrial company in Wales and is also the second largest company in Wales, posting over \$2.9B in annual revenues and employing over 1400 employees.

La-Chun is very active in GE's affinity groups and volunteerism. She enjoys traveling internationally and attending sporting events.

International Aviation Womens Association

Manufacturing and Maintenance, Repair & Overhaul (MRO)



Juliane Thiele

Commercial Executive, Business Aviation & Regional Airframer, Rolls-Royce Deutschland Ltd & CoKG

Juliane Thiele, Commercial Executive- Business Aviation in Rolls-Royce, is based in Dahlewitz, Germany and has held various customer facing roles in the last 17 years which all evolved around global customer support in Business Aviation. She is managing a global team of 30 commercial experts and holds responsibility for all contracting & account management in Rolls-Royce Business Aviation from individual services contracts with Business jet owners to multidecade lasting contracts with aircraft manufacturers.

Juliane started in Business Development working together with Russian customers in the year 2000, learned the basics on contracting and account management as part of a commercial team in Rolls-Royce before moving on to an M&A role. Following first experiences with leading global teams in high stress situations, Juliane moved to a role where she created the services strategy for one of RR's newest products at the time. Since 2014, Juliane held various executive roles in Commercial and drives customer relations as well as internal strategy and process setting.

Juliane is passionate about continuous learning, improving and women's development opportunities.



Caroline M. Vandedrnick

Vice President, Americas, SR Technics

Caroline Vandedrnick joined SR Technics January 2016 as the Vice President – Americas based in South Florida, USA. Ms. Vandedrnick leads the team for the region, positioning SR Technics to win share in existing and new markets and supporting existing customers. SR Technics is one of the world's leading providers of technical solutions to airlines. Through our integrated service solutions we make sure our customer airlines have airworthy aircraft ready and available to fly.

Ms. Vandedrnick brings over 24 years of aerospace experience, most recently serving as Vice President of Europe and Central Asia for Sikorsky. Prior to that, she was Vice President, Sales & Marketing at Barnes Aerospace, a leading manufacturer of aerospace parts and assemblies for Original Equipment Manufacturers such as GE, Goodrich, Rolls-Royce and others.

Before joining Barnes, Ms. Vandedrnick served as the Commercial Director for Alcoa's aerospace forgings division in Cleveland, Ohio where she was responsible for sales, customer service and integrating the international commercial team of the newly acquired Russian factories.

In 1995, Ms. Vandedrnick joined Pratt & Whitney where she served for 8 years in sales leadership roles, including General Manager, Sales & Services – Africa, based in Europe and as a General Manager, Sales & Services – North America based in East Hartford, Connecticut.

Before joining United Technologies, Ms. Vandedrnick held progressively responsible sales engineering and sales manager positions with Fairchild Aircraft in Belgium, including as Sales Manager, Europe, Middle East and Africa. She began her career in sales engineering at Air Mediterranee in Monaco.

Ms. Vandedrnick holds a Bachelors of Science degree in aerospace engineering from Embry-Riddle Aeronautical University and an MBA from the European University. She has a multi-engine private pilot's license and speaks several European languages.



One Step Beyond – Operating in Challenging Times

Moderator:



Anna Henley

Senior Underwriter, Aviation D&F, Amtrust Group

Anna Henley is Senior Underwriter within the Aviation D&F team at AmTrust at Lloyd's Syndicate 1861. With over 30 years' experience in the specialised area of aviation hull deductible, Anna's career has spanned the Company and Lloyd's markets. Anna's experience has been diverse; beginning in the technical support area; moving on to claims and finally underwriting.

Anna has been the author of many of the product wordings available today and continues to push the boundaries to expand cover available to clients around the world.

Anna is keen to uphold the emphasis of the Lloyds bespoke risk transfer solution; to achieve this aim Anna is working on some exciting new additions to the AmTrust range of aviation products.

Speakers:



Debra Barber

FRAeS MloD, Chief Executive Office, Cardiff Airport

Deb retired from her role as Group Captain within the Royal Air Force in 2012 after a successful 28 year career, during which time she headed up the Air Traffic Control operation and was held in high regard as one of the RAF's notable senior female officers.

She joined Cardiff Airport as Operations Director in May 2012 where she held the position until September 2014, before stepping in as Interim Managing Director for just over one year. In December 2015 Deb was announced as Cardiff Airport's Managing Director and Chief Operating Officer. In February 2017 Deb was announced as Chief Executive Officer (CEO).

Deb is a member of the Board of the Airport Operators' Association, Vice Chair of the Regional and Business Airports Group (RABA); Councillor of CBI in Wales; a Fellow of the Royal Aeronautical Society and a Member of the Institute of Directors.



Patty Clark

Aviation Strategy Officer, Port Authority of New York & New Jersey

Patty is the Aviation Strategy Officer at the Port Authority of New York & New Jersey.

Patty began her career in public service as a 17-year old working for Senator Daniel Patrick Moynihan. Following her tenure in his Washington, DC office where she served as his Special Assistant and Executive Assistant, she returned to New York and commenced a career in government and community relations. She joined the Port Authority's New York Airport Access Program in 1995 and helped to secure \$1.2 billion in funding from the FAA, and for gaining necessary community and governmental approvals for the JFK AirTrain project. Since that time, Patty has secured a total of \$3 billion in PFC approvals for the agency. She has worked as a Senior Advisor to the Aviation Director since 2000. In that role, she manages the Department's regulatory agenda.

She is an active member in the communities surrounding the airports and serves as a member of the Board of Directors of the Big Apple Greeters and the Queens Economic Development Corporation, and serves as an Advisor to King Manor Museum.

Patty is married to Neil Jacobson and has a very handsome and genuinely nice, 17 year- old son, named Ian.

One Step Beyond – Operating in Challenging Times



Renata Iezzi

Partner, Basch & Rameh Advogados Associados

Renata is a Brazilian lawyer based in São Paulo. She obtained her Bachelor of Laws degree (LL.B.) at University of São Paulo, Brazil, LLB (1993). Member of Brazilian Bar Association since 1994. GV Law (Fundação Getulio Vargas) Arbitration course in 2003. Member of Aviation Law Committee of Brazilian Bar Association in São Paulo (2008). Member of Brazilian General Association for Civil Aviation, ("ABAG") (from 2013 to 2016). She concentrates on commercial and civil law litigation, involving foreign entities and international trading agreements, Aircraft financing and leasing, civil liability in the air transportation and shipping, damages of varied nature, judicial recuperation and bankruptcy. Her overall professional experience also includes consulting for foreign entities investing in Brazil and contracts in general.



Barbara van Koppen

Senior Vice President Corporate Center and General Counsel at KLM

Barbara van Koppen is Senior Vice President Corporate Center and General Counsel at KLM since 2015. In her current role, she is responsible for managing a large number of Corporate Center departments of the company, including Corporate Legal Services, Compliance, Public Affairs, Government & Industry affairs, CSR, Corporate Communications and the General Secretariat. Previously she held the positions of General Counsel (until 2015), Corporate secretary (until 2007) and VP Investor Relations (until 2004).

Barbara holds a degree in business administration (Nyenrode University, The Netherlands, BBA) and civil law (Free University of Amsterdam, The Netherlands, LLM).



Charlotte Pedersen

Chief Executive Officer, Luxaviation Helicopters

Charlotte Pedersen is a Danish national with more than 25 years of experience in aviation. She was the first female to enter the prestigious military pilot program in the Danish Air Force in 1989 when the Armed Forces accepted female applicants to the program for the first time. Going through pilot training in the US Navy as a helicopter pilot, she graduated on the Commodores list in the top 20 out of 1000 pilots. Charlotte continued her military career attending the Officers Academy and occupying several higher staff positions,- amongst others, being responsible for Helicopter Safety Equipment and Training, Instructor in the Water Survival Programme for military flight crews and HUET Underwater Instructor as well as Instructor for Medical Personnel Operational Training (Open Water hoist Training), while still flying search and rescue missions.

After her military services, Charlotte worked for the Civil Aviation Authorities (CAA) in Luxembourg as a Flight Operations Inspector for both Helicopters and Fixed Wing. She maintained her flying status flying Helicopter Emergency Medical Services (HEMS) in France on a part-time basis. During this period, Charlotte also participated on a volunteer basis for the European Aviation Safety Agency in working groups focusing on Helicopter Safety (EHSIT) and Human Factors (EHFAG).

Charlotte joined Luxaviation in 2012 and was nominated Chief Operating Officer of the Luxaviation Group in 2014.

In 2016 Charlotte Pedersen was promoted to CEO of Luxaviation Helicopters which is part of the Luxaviation Group. The helicopter company is a worldwide organization managing VIP helicopters for private and business clients, specialized in helicopter management and yacht operations with focus on exceptional high safety, security and quality standards.

Charlotte holds a Master of Business Administration (MBA) in Finance and Strategic Management (Graduated with Honors).



A Conversation with Industry Leaders – The Path to the Top



Tineke Bakker-van der Veen

Managing Director Benelux & Nordics,
Boeing International

Tineke Bakker-van der Veen was named Managing Director of Boeing Benelux and Nordics in April 2017. Based in Amsterdam, she is responsible for coordinating all company business activities across the region and reports directly to Sir Michael Arthur, President of Boeing Europe.

Before joining Boeing, Bakker-van der Veen worked for GKN Fokker Technologies as Program Director Gulfstream. From 2013 to 2015, she held several senior roles at Airbus Defense and Space in Leiden such as Head of New Business, Project Manager TROPOMI and Business Unit Manager Instruments and Systems.

Between 2008 and 2015, Bakker-van der Veen worked in different business development and project management roles for Fokker. Within Rolls-Royce she fulfilled several engineering, operations and project management roles within in the UK from 2003 till 2008.

Bakker-van der Veen has a degree in Aerospace Engineering from the University of Technology in Delft and has completed the Strategic Leadership Program at Nijenrode Business University. She is actively involved in several mentoring programs and promoting engineering and technology with school children and students.

A Dutch native, Bakker-van der Veen is fluent in three languages: Dutch, English and German.



Joan Sullivan Garrett

Founder and Chairman of the Board, MedAire, Inc.

In 1983, Joan Sullivan Garrett was serving as a critical-care registered flight nurse and chief medical officer aboard an emergency helicopter evacuation flight, responding to a remote, rural traffic accident in Arizona.

The experience she gained from this event—and several others like it—helped Joan to realize that many more lives could be saved when emergencies happen in remote locales. It was her idea to provide greater access to critical-care medical expertise and state-of-the-art equipment—as well as trained professionals to administer them. Less than two years later, in 1985, Garrett's brainchild—"MedAire"—became a reality.

Now, more than 30 years later, MedAire is the leading global provider of 24/7 medical and security assistance, medical kits and equipment and crew medical training. MedAire specializes in integrated solutions for the aviation and maritime industries where remote medical care is in high demand. MedAire's MedLink is a global tele-medical service that connects clients to a team of board certified emergency room physicians trained specifically for assisting with remote health emergencies.

Today MedAire serves over 150 Airline clients, more than 75% of Fortune's top 100 companies and half the world's super yachts with an unparalleled global footprint to best prepare, access and assist clients and crew – whatever may happen, wherever they travel.

From its founding until March 2006, Garrett served as Chief Executive Officer of MedAire.

Today, Joan serves as Founder and Chairman of the Board. Using aviation medicine statistics and real-world experience, she consulted with airlines and their governing bodies—such as British Airways and The U.S. Federal Aviation Administration—on health and safety-related projects and issues.

She is the author of numerous white papers regarding medical and health subjects, from the use of in-flight defibrillators to issues surrounding bio-terrorism. Ultimately, it was Garrett's congressional testimony in 2001 that led to the Federal Aviation Administration's final ruling requiring U.S. airlines to carry automated external defibrillators (AEDs) and enhanced emergency medical kits (EMKs) on all domestic and international flights. The regulation went into effect in 2004.

Joan formatted an industry, and became a world renowned expert in aviation medical health and safety. She is often quoted as a subject matter expert in national and international media, such as USA Today, the Wall Street Journal, Financial Times, the BBC and the Discovery Channel.

Since that first call to now, Joan has touched almost one million people who have become ill or injured while travelling away from home – be it on land, in the air or at sea. Her idea to provide remote tele-medical assistance, along with crew training and lifesaving medical kits, created an industry and remains the gold standard for aviation and yachting across the globe.

International Aviation Womens Association

Positioning Yourself for Success



Sonia Bate

Founder, EDIT Development

Sonia is the entrepreneur who founded EDIT Development and EDIT Mentoring Exchange. She is an experienced and challenging trusted advisor who builds exceptional business relationships. She has a reputation for driving commitment for action with her clients. She is a sought after inspirational facilitator and speaker and a supportive but challenging coach. Her clients are in a range of industries and within blue chip organisations. Sonia works globally with particular experience in leadership development in Asia, West Africa, US and UK.

Sonia has held senior leadership positions in both retail and the financial services sector so brings broad commercial and operational experience to the companies she works with. Her expertise spans selection and assessment, talent management, leadership development, executive coaching and working with organisations to deliver a diverse business and an inclusive environment.

Sonia has developed and facilitated a range of high impact, interactive leadership development programmes and solutions for clients to drive change and improve leadership effectiveness. She has also hosted global leadership conferences, facilitated top team strategy sessions and piloted high profile programmes with senior leadership teams across various industries. She has vast experience with live theatre forum and live issue facilitation. She is known for facilitating rapid and significant behavioural changes in those she works with. She is pragmatic and inspirational in her approach to helping clients achieve their potential for long-lasting personal and business success.

Sonia is based in the UK. Sonia has a love of the martial arts. She is a third Dan black belt in Shotokan karate and was ladies European Freestyle Champion.



Annette Goldhausen

Senior Principal, Korn Ferry Hay Group (KFHG)

Annette Goldhausen is a Senior Principal for Korn Ferry Hay Group (KFHG) based in Frankfurt where she now supports German companies with international HR challenges in the Total rewards space. Annette is a seasoned international reward professional with 15+ years of expertise in-house and in consulting roles across diverse cultures and business sectors like mining and banking. At Rio Tinto she has led multinational teams and worked on projects ranging from Europe to Mongolia and Johannesburg. At the European Bank for Reconstruction and Development she was responsible for compensation and benefits, especially retirement plans in the international financial sector.

She is passionate about supporting her clients to find pragmatic and holistic solutions that drive business results. Her areas of expertise range from reward strategy and governance, equal pay, incentive design, benchmarking and job evaluation to M&A due diligence. She is also a member of KFHGs Diversity Practice.

Annette holds an MBA from Instituto de Empresa in Madrid, a diploma in Business Economics from FH Bonn-Rhein-Sieg and a BA (Hons) in Business Administration from London South Bank University. She is a DAAD scholar and speaks German, English, French and Spanish. She also enjoys creative writing and teaches German to refugees for a German aid and welfare organisation.



Raquel Montejo

Assistant Director, Learning and Development, PPD, International Air Transport Association(IATA)

Raquel is an experienced HR professional with more than 15 year of experience. Her passions are Learning and Development and Diversity and Inclusion which are currently her main responsibilities at IATA. She has lived in different countries, Spain, Canada and Switzerland which had given her the opportunity to interact with different cultures. She firmly believes on D&I as a catalyst for business results and making IATA a great place to work. She has a reputation for driving results and building strong partnerships with her internal customers.

Raquel has worked in different positions within the HR profession, started as Business Partner leading the HR function in the IATA Madrid office and the IATA Montreal offices to then mov-

ing into the Learning and Development area, where she has been responsible for the operations for the last 4 years.

Previously to joining the HR function she had worked in different business roles such as Project Manager, Business Development and Quality Assurance for different companies in the ITS sector such as Vodafone and LogicaCMG.

Four years ago, she had the opportunity to embark on the D&I journey where she has been supporting IATA to define a strategy and run a global agenda.

Raquel is based in Geneva, Switzerland. She is mum of 2 young boys which keep her busy! Apart from her family she is passionate about photography and travelling.



International Aviation Womens Association

Security in a Changing World

Moderator:



Dorothy (Di) Reimold

Director for Strategic Operations, Office of Commercial Space Transportation, U.S. Federal Aviation Administration

In November 2016 Di Reimold was named the Director for Strategic Operations for the U.S. Federal Aviation Administration's Office of Commercial Space Transportation. In this role, Di is responsible for policy, research and development, international outreach, government affairs, and strategic

planning to promote and sustain the safe integration of commercial space activities into national and global aviation systems.

Prior to her return to the FAA Di was the Head of Global Policy and Procedures for Safety and Flight Operations at the International Air Transport Association (IATA). In this role, she promoted critical safety and efficiency initiatives to improve global air traffic management and worked with key stakeholders to identify priorities to help manage risks for commercial airlines. With a strong

background in government relations, she also created long term partnerships between public and private entities to address these critical aviation issues.

Di was the acting Assistant Administrator and also served as the Deputy Assistant Administrator for International Aviation at the U.S. Federal Aviation Administration. Di has more than 30 years of executive management experience in international policy, strategic planning, and managing large scale safety and operational programs within the U.S. government and with Fortune 500 companies.

Di holds a Master's degree in Management and Leadership and has studied and served as a guest lecturer at the U.S. Federal Executive Institute in Charlottesville, Virginia. Di is a Board member on both the International Aviation Women's Association and the International Aviation Club.

Speakers:



Nathalie Herbelles

Assistant Director, Airport, Passenger, Cargo and Security for Asia-Pacific at International Air Transport Association (IATA)

Nathalie Herbelles is Assistant Director, Airport, Passenger, Cargo and Security for Asia-Pacific at IATA, based in Singapore. In her role, she is IATA's main contact point for all Asia-Pacific Security and Facilitation issues, helping deliver IATA's initiatives and ensuring that national regulations are adequate, risk-based and consistent with global standards.

Prior to this role, Nathalie coordinated the global airline industry's Security and Facilitation positions from IATA's headquarters in Montreal, and has defended the European airline industry's interests while working for the Association of European Airlines in Brussels.

She has also trained with Air France, the European Commission's Air Transport Directorate, the Spanish Airport Authority and with the world's airport association, Airports Council International.

A French national, Nathalie has a legal background and holds a Master's Degree in Air Transport Law and Management from Aix-Marseille University in France.



Christine Izuakor

Manager, Global Security Strategy and Awareness, United Airlines

Christine Izuakor is the Manager of Global Security Strategy and Awareness at United Airlines. Reporting directly to the Chief Information Security Officer, she plays a critical part in embedding cyber security in United's culture by training the global workforce on cyber security, managing execution of the organizations security strategy, and developing the teams' talent pipeline. Prior to this, she led numerous security functions at United from regulatory vulnerability management to handling legal implications of data security.

Christine earned a Ph.D. in security engineering from the University of Colorado at Colorado Springs, becoming the youngest and first African American woman to do so. Her research focuses on critical infrastructure security and has been published in several international journals, including the International Journal of

International Aviation Womens Association

Security in a Changing World



Critical Infrastructure Protection. Her original contributions to the security industry have also been presented in international conferences from Washington, DC to Rome, Italy. Christine completed a master's degree in information systems security from University of Houston in 2012 and is a Certified Information Systems Security Professional (CISSP). In July 2017, her rapid growth within the technology industry landed her a spot on Chicago Business Crain's Tech 50 List, a roster of influencers and names to know in the Chicago technology scene.

Dr. Izuakor is also active in the diversity and inclusion community. She is a co-founder and the Vice President of Gen Trend, United Airlines' Millennial business resource group, serves as the Head Editor of the Illinois Diversity Council Editorial Board, is a member of the National Diversity Council Newsletter Committee, and volunteers as a cyber-security mentor with Year Up.

Christine is a first generation Nigerian in America, native Houstonian, Chicago resident and avid traveler. She appreciates learning about different cultures and shares her experiences through social media, igniting travel curiosity in Millennials across the globe.

Laura Pennick

ACII, Technology and Cyber Underwriter at AmTrust

Laura Pennick, ACII, has fourteen years industry experience of which ten of those have been underwriting in the London market. She has worked for several large company markets before joining the Lloyd's syndicate Amtrust in 2016. She has specialized in the technology and Cyber segment for the past four and a half years. During this time she has developed extensive experience with primary, excess, multinational and international clients from UK startups to Fortune 500 companies. Laura has played an active role in industry knowledge sharing on a number of topics.

In 2015 Laura completed the CII new generation program where she was project manager of the London market group, investigating the effects of mergers and acquisitions on the insurance industry. In 2016 she achieved her ACII qualification and Chartered Insurer status.



Ellyn Slow

President, Ellyn Slow Consulting, LLC

Ellyn Slow is the president of Ellyn Slow Consulting, LLC, which specializes in advising business aviation companies on risk management, employee benefits and emergency response planning.

Ellyn started her aviation career in 1980 at RTS Capital Services, which was one of the largest helicopter lessors in the United States. RTS eventually became the parent company of NetJets until that company was purchased by Berkshire Hathaway in 1998. At NetJets, Ellyn implemented an insurance program to mitigate risks for the proprietary owner of a small fleet of 12 aircraft, which by 2005 was adaptable to a fleet of more than 800 aircraft and 4,000 fractional share owners. Ellyn held several senior executive positions at NetJets and its subsidiaries.

While at NetJets, Ellyn developed the most comprehensive global emergency response plan and the first aviation insurance policy to protect both owners of aircraft and their lien holders. Both of Ellyn's innovative programs became the approved models for the entire business aviation industry. With more than 30 years of experience worldwide, Ellyn has become a recognized leader in aviation risk management.

In January 2012, Ellyn formed her own consulting firm, Ellyn Slow Consulting, where she continues to use her extensive knowledge to advise business aviation companies in their risk management, benefits and emergency response needs. Her clients have included XOJET, Global Aviation and Clay Lacy Aviation.

Ellyn is a member of the International Aviation Womens Association (IAWA) where she has held various positions on the board. She is also a member of the National Business Aviation Association and has served on several aviation insurance and law conference panels, including the American Bar Association's "Aviation Disaster Preparedness & Crisis Response" panel, which marked the 10th anniversary of the September 11th Attacks. Ellyn received a Bachelor of Science Degree in Mathematics from the University of Pittsburgh. She and her husband, Ira, enjoy time with their three grown children and their families, which include nine grandchildren



Into the World of Aviation Risks: The Experience to Manage the Unexpected

Moderator:



Zoë Layden

Head of Marketing, Beta Aviation Insurance

Zoë Layden is a risk management expert with 26 years' experience in the International insurance market. As the Head of Marketing, Zoë is in charge of distribution and sales planning for Beta Aviation Insurance. Previously Zoë was Managing Director of Claveaux Consulting, working with an array (re)insurance entities regarding aviation development as well as Aerospace industry companies needing support for their risk management and transfer needs.

Prior to this role Zoe was broker relationship director at Allianz Global Corporate & Specialty coordinating the distribution channels for the 8 lines of business underwritten in the UK headquarters. Additionally, she performed the role of Product Line Manager for the Airline portfolio. In this role Zoë was responsible for portfolio management and strategic direction of the airline practice underwritten in the four hubs, London, Paris, Munich and New York.

Prior to this endeavour Zoe spent 16 years at Willis Ltd where she held a number of key production and management roles most recently that of Executive Director of Research and Client Account Management.

During her 16 years with Willis Ltd, Zoë was responsible for the French portfolio, involved in Reinsurance Claims, London market broking for the Middle East/Africa Division and Business Development within the Aviation arena. In addition to her roles within Global Aviation, Zoë spent some time in New York City with G.L. Hodgson working as Account Executive on Domestic Reinsurance Treaties.

Originally from Boston, Zoë graduated from Tufts University where she received a degree in French Language and Literature and American Studies. Having studied in France at University de Nantes, Zoë decided to pursue a career in International Business which led to her taking up permanent residence in London. Zoë lives in south London with her husband, David, daughter, India and son Max. Her interests include reading, skiing, sport and visiting their home near Cognac in France.

Speakers:



Cécile Coune

Chief Executive Officer, Aviabel

Cécile Coune is Chief Executive Officer, Chair of the Executive Committee and Executive Director of AVIA-BEL SA, a leading aviation insurer and reinsurer worldwide, an AXIS Capital company since 1 April 2017.

She is a Non-Executive Director at Belfius Insurance, Corona Direct and AXIS Specialty Holdings Ltd, and a member of the Strategic Committee of the Belgian Federation of Enterprises (FEB-VBO).

Cécile Coune is a founding member of Women on Board (Belgium). She has also co-initiated and is currently Chairwoman of European Women on Boards. Both associations are promoting the participation of women in economic decision making, nationally and internationally.

She was previously a partner at leading Belgian law firm Liedekerke, where she was heading the insurance practice. In addition to this, Cécile Coune spent over 15 years in the insurance sector, in senior executive and general management roles.

She is a member of IAWA and of various insurance and reinsurance associations and business associations.

Into the World of Aviation Risks: The Experience to Manage the Unexpected



Anna Henley

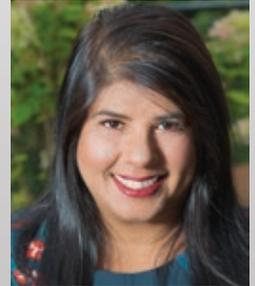
Senior Underwriter, Aviation D&F, Amtrust Group

Anna Henley is Senior Underwriter within the Aviation D&F team at AmTrust at Lloyd's Syndicate 1861.

With over 30 years' experience in the specialised area of aviation hull deductible, Anna's career has spanned the Company and Lloyd's markets. Anna's experience has been diverse; beginning in the technical support area; moving on to claims and finally underwriting.

Anna has been the author of many of the product wordings available today and continues to push the boundaries to expand cover available to clients around the world.

Anna is keen to uphold the emphasis of the Lloyds bespoke risk transfer solution; to achieve this aim Anna is working on some exciting new additions to the AmTrust range of aviation products.



Auriol Marasco

Associate, Aviation and Aerospace Group, Blake, Cassels & Graydon LLP

Auriol's practice focuses principally on aviation commercial and regulatory matters. She has advised clients on matters relating to the operation and certification of unmanned air vehicles (drones), aircraft and drone finance, aviation M&A, airline restructuring and insolvency, aircraft repossession, airline and pilot licensing and conflict of laws issues. Auriol gained industry experience while working for a Canadian airline in the operations, contracts, marketing and maintenance departments.

Auriol is the secretary of the Aviation Working Group – Canada Contact Group, an executive member of the Canadian Bar Association Air and Space Law Section, as well as a member of Women in Aviation and Women in Aerospace. She is also a commercial multi-IFR (instrument flight rules) pilot. She is an active member of the 99s, an international female pilots' organization, where she is the secretary of the Constitutional Committee. Auriol is also on the Board of Directors for Hope Air, a not-for-profit organization that provides air transportation for Canadians requiring access to medical resources, and a guest lecturer for the Commercial Aviation Management program at Western University in London, Ontario.

Auriol was awarded a scholarship from the International Bar Association Aviation Committee for her paper providing an analysis of the consequences of mandatory consumer protection legislation in the aviation industry and was recently named one of Wings magazine's "Top 20 Under 40" in the aviation industry. She has been ranked in Legal Media Group's Guide to the World's Leading Aviation Lawyers and has been designated as an "Aviation Rising Star" in Canada.



Caroline Otte

Head of AGCS Underwriting Academy, Allianz Global Corporate & Specialty AG, Munich

Caroline Otte is the Head of UW Academy at Allianz Global Corporate & Specialty AG, the Allianz centre of expertise for global business insurance and large corporate and specialty risks. Caroline is working for Allianz for 20 years and was part of the Aviation Insurance team from November 2001 – September 2017. She was working as General Aviation Underwriter, Manager of the Aviation Operations team and has held different positions within the CUO Aviation team where she was mainly responsible for Global Aviation Underwriting projects, processes and steering. Caroline holds a Master in Business Administration from the Fernhochschule Hamburg, Germany.



Aviation Challenges and Legal Responses

Moderator:

Kate Staples

Secretary and General Counsel, UK CAA

Kate Staples has been the Secretary & General Counsel to the UK Civil Aviation Authority, the UK's specialist aviation regulator, since September 2010. She leads the in-house legal, investigation and enforcement, internal audit and the Air Travel Trust Operations & Finance teams. In addition, she sponsors the modernisation of the UK CAA's management and exploitation of data and information. She has experience of a wide range of aviation matters, ranging from the economic regulation of airport infrastructure, through the implementation of risk-based regulation to the development of aviation safety frameworks. In the period 2012 to 2014 Kate sponsored the transfer of certain aviation security responsibilities from the UK Department for Transport to the UK CAA. Prior to joining the CAA, Kate led the aviation legal team at the UK Department for Transport, having started her career in private practice in the City of London.

Speakers:

Lesley Jones

Chief Legal Officer, Dubai Aerospace Enterprise (DAE) Ltd.

Lesley joined DAE in 2008 as General Counsel and Company Secretary. Lesley has over 20 years of legal experience having initially qualified in private practice before moving inhouse to work for a major motor retail group and Barclays Bank PLC where her roles included heading up the Legal: Banking Products team in the UK and Head of Legal for UAE & Gulf. Lesley is admitted as a solicitor (England & Wales).

Dubai Aerospace Enterprise (DAE) Ltd ("DAE"), headquartered in Dubai, United Arab Emirates, is a globally recognized aerospace corporation established in 2006 and is counted among the top aircraft lessors worldwide. DAE is majority owned by the Investment Corporation of Dubai (ICD), Dubai's leading sovereign wealth entity with investments in almost all of the enterprises core to Dubai's development and economic diversification strategy.

Allison Kendrick

Principal Senior Counsel, Litigation and Investigations, Boeing

Allison Kendrick is a Principal Senior Counsel in The Boeing Company's Litigation and Investigations group. She oversees the company's aviation products liability litigation for the Commercial Airplanes and Boeing Defense, Space & Security business units, as well as for Boeing's subsidiaries.

Allison also provides product liability counseling across the enterprise and advises Boeing personnel who support civil, military, and criminal accident investigations.

Prior to joining Boeing, Allison was a partner at the law firm Perkins Coie, where she defended clients, including Boeing, in aviation accident litigation around the world.

International Aviation Womens Association

Aviation Challenges and Legal Responses



Poppy Khoza

Director of Civil Aviation (CEO), South African Civil Aviation Authority

Having worked in various management portfolios, Ms Poppy Khoza has extensive experience in the field of aviation, and now holds the position of the Director of Civil Aviation (CEO) at the South African Civil Aviation Authority (SACAA). She has over 14 years' experience in senior management positions in aviation with her academic progression being largely in strategic leadership and business administration, coupled with aviation-specific training. Her experience cuts across both the aviation industry as well as aviation regulation and oversight.

Ms Khoza serves as a member on various aviation structures nationally and internationally. Until very recently, she served for two years in a row, as the Chairman of the International Civil Aviation Organisation (ICAO) Aviation Security Panel, a historical position for a woman. This is after she served as Vice Chairman for two consecutive terms on the same Panel. She also co-chaired the ICAO AvSec Panel Working Group on Air Cargo Security.

She is the winner of the 2016 Top Empowered Public Service Award. She is also the recipient of the 2015 Best Chief Executive Officer Award conferred during the National Transport Awards. Ms Khoza is also the winner of a 2012 Meritorious Award as South Africa's Most Influential Woman in Business and Government, and was a finalist for the 2014 Africa's Most Influential Women in Business and Government Award.

Under her stewardship, the SACAA scooped, three years in a row, the Best Performing Institution in Transport Award, i.e. among all modes of transport in South Africa. The SACAA is the only entity to have received this prestigious award since the inception of the Annual Transport Awards back in October 2014. The SACAA has also received the South African Auditor-General's Clean Audit Award for five consecutive years. Furthermore, the SACAA was bestowed with the Top Performing Public Service Award at the 2015 National Business Awards. In March 2017, her organisation won the Public Service Award at the 16th annual Oliver Empowerment Awards.

Under Ms Khoza's leadership, the SACAA continues to make strides in improving aviation safety and security in South Africa as was witnessed during the recent ICAO Universal Safety Oversight Audit Programme (USOAP) audit, which was conducted in May 2017. South Africa did not attract any significant safety concern, and in fact, tremendous improvement was noted in most of the areas that were assessed.

Ms Khoza has championed the transformation of the SACAA and it now boasts 50% capable women Executives, a historical achievement under her stewardship. She continues to be invited as a speaker at various platforms on aviation and women empowerment both locally and internationally. Ms Khoza is passionate about meaningful change and aspires to provide good leadership in the aviation sector in the interest of continued outstanding performance.



Lisa Savitt, Partner

The Axelrod Firm, PC

Lisa J. Savitt, is a Partner in The Axelrod Firm's Washington, DC office where she handles international and domestic litigation and alternative dispute resolution, representing foreign and domestic companies in matters involving complex legal, regulatory and technical issues in state and federal courts around the U.S. Her extensive industry experience includes representing clients in the aviation, insurance, chemical, agriculture and manufacturing sectors. Lisa has handled multi-party product liability cases, tort cases, class actions and commercial disputes. She also counsels clients on commercial and business related issues such as risk management and contractual language.

Much of her international work involves issues relating to the Foreign Sovereign Immunities Act, application of various treaties, jurisdictional challenges, the doctrine of forum non conveniens and enforcement of foreign judgments. Ms. Savitt's work has included counseling clients and working with counsel globally on matters involving cross border litigation and application of law from both civil and common law jurisdictions.

Ms. Savitt is a former Chair of the American Bar Association (ABA) Section of International Law which has approximately 20,000 members. She is one of the founders and a former President of the International Aviation Womens Association. She is a frequent speaker at conferences and has published articles on a variety of legal subjects.

Ms. Savitt worked for three years in London for a British law firm supervising claims and litigation around the world. She received her J.D. from New York Law School and her B.A. in East Asian studies from George Washington University. Ms. Savitt is licensed to practice law in New York, Pennsylvania and Washington, D.C. and is qualified as a solicitor in England and Wales.



Aviation Challenges and Legal Responses



Kathryn Ward

Partner, DLA Piper LLP

Kathryn specialises in post accident legal liability, and has particular experience in handling the legal aftermath of major air accidents. She also defends numerous carriers in passenger, cargo and baggage claims brought against them based on the Montreal Convention 1999, EU Regulation 261/04 and EU Regulation 1107/06. Kathryn regularly represents operators, airports and ground handlers, as well as handling product liability claims against product manufacturers and MROs. In addition, she is regularly instructed in the field of general aviation and on insurance coverage. In a commercial context, Kathryn represents carriers in contractual disputes and advises on issues surrounding aircraft ownership and re-possession.

Kathryn has wide experience in both domestic and international litigation and has handled claims arising out of incidents and accidents in the UK, Europe, CIS, South America, Asia and Africa. In addition to litigation, Kathryn also represents parties in international arbitrations as well as alternative forms of dispute resolution, such as mediation and direct negotiation. She is a Spanish speaker and much of her work focuses on Latin America through DLA Piper's Air Law Alliance, including handling claims for Cubana de Aviación, Aerocaribbean, ENSA, and Cuban Airports and airside operations.

Kathryn is described by Chambers UK 2016 as “a high-quality lawyer,” who is “an excellent communicator and very good with clients.” Legal 500 describes Kathryn Ward as ‘brilliant’.

Mia Wouters

Partner, LVP

Mia currently works as Of Counsel at the law firm LVP Law in the Brussels office. She and her team, which is put together according to the needs of the file in order to obtain the maximum result for the client, solve problems and represent the interest of international and regional companies in all aspects of their operations. This involves amongst others from dealing with day to day contracts to managing the more complicated relations with third parties, security and safety issues or setting up companies. She works with regulators and represents loss adjusters and insurance companies in major accidents and incidents.

Her practice, supported by the finest lawyers in the field, also includes wet and dry leasing, buying/selling and repossessing of aircraft and taking care of all the necessary formalities that go with it.

In sum Mia is actively involved in the full range of legal issues arising in the aviation and tourism industry.

In 2009, Mia was appointed Professor at the University of Gent, Department of European, Public and International Law.

She is a director of the European Aviation Club, and serves on the Committee of the UK based Royal Aeronautical Society (RAeS) Brussels Branch. She is also past Chair of the Aviation Law Committee of the IBA – International Bar Association (2013 – 2014).

Mia is one of the founding members of the International Aviation Women's Association (IAWA) and a member of various air law associations. She served as a judge on the European Nuclear Energy Tribunal in Paris under the OECD's Nuclear Energy Agency from 2006 till 2014.

As of January 20, 2017 she was nominated to serve as an arbitrator in Romania at the Commercial Arbitration Court of Bucharest for the next 3 years.

Besides regularly being requested as guest lecturer in aviation law at different universities, Mia has addressed several conferences world-wide on air transportation and has published on aviation matters including drones. She has been involved in several reports drawn up for the European Commission and was awarded numerous mentions as a leading aviation expert in Belgium. Mia is also on the core Editorial Board of the Magazine for International Trade and Transport, published by the Larciar Group.



**Together
We Build
a Legacy**



IAWA has been bringing together accomplished women in all fields of aviation for nearly 30 years. Through Conferences, Receptions, Connects and affiliations the organization has fostered professional and personal relationships that last a lifetime. Through scholarships and mentoring, together we leave a legacy. IAWA would not be where it is today without the continued support of our members through annual dues and sponsorship of our conferences and other events. Visit the website at www.iawa.org to learn how you can get involved.



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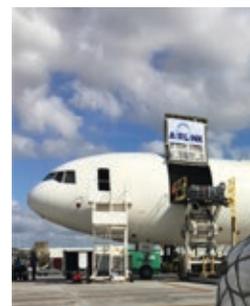
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Boeing has a long tradition of aerospace leadership and innovation. The company continues to expand its product line and services to meet emerging customer needs. Its broad range of capabilities includes creating new, more efficient members of its commercial airplane family; designing, building and integrating military platforms and defense systems; creating advanced technology solutions; and arranging innovative customer-financing options.

With corporate offices in Chicago, Boeing employs approximately 160,000 people across the United States and in more than 65 countries. This represents one of the most diverse, talented and innovative workforces anywhere. Our enterprise also leverages the talents of hundreds of thousands more skilled people working for Boeing suppliers worldwide.

Boeing is organized into two business units: Commercial Airplanes and Defense, Space & Security. Supporting these units are Boeing Capital Corporation, a global provider of financing solutions; Shared Services Group, which provides a broad range of services to Boeing worldwide; and Boeing Engineering, Operations & Technology, which helps develop, acquire, apply and protect innovative technologies and processes.



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FedEx Express is the world's largest express transportation company, providing fast and reliable delivery to more than 220 countries and territories. FedEx Express uses a global air-and-ground network to speed delivery of time-sensitive shipments, by a definite time and date with a money-back guarantee.

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Airbus

Airbus is a global leader in aeronautics, space and related services. In 2016, it generated revenues of € 67 billion and employed a workforce of around 134,000. Airbus offers the most comprehensive range of passenger airliners from 100 to more than 600 seats. Airbus is also a European leader providing tanker, combat, transport and mission aircraft, as well as Europe's number one space enterprise and the world's second largest space business. In helicopters, Airbus provides the most efficient civil and military rotorcraft solutions worldwide.

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Textron is one of the world's best known multi-industry companies that leverages its global network of aircraft, defense, industrial and finance businesses to provide customers with innovative solutions and services. With total revenues of \$13.8 billion, 36,000 employees and a presence in 25 countries, Textron serves a diverse and global customer base. Headquartered in Providence, Rhode Island, Textron is ranked 200th on the Fortune 500 list of largest U.S. companies. Textron is recognized for its powerful brands such as Bell Helicopter, Cessna, Beechcraft, Hawker, Kautex, Lycoming, E-Z-GO, Textron Off Road, Arctic Cat, Greenlee, Textron Systems and TRU Simulation + Training.

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GE Aviation is a world-leading provider of jet engines, components and integrated systems for commercial and military aircraft. GE Aviation has a global service network to support these offerings.



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GE Capital Aviation Services (GECAS) is a world leader in aviation leasing and financing. With 50 years of experience, GECAS offers a wide range of aircraft types including narrow-bodies, wide-bodies, regional jets, turboprops, freighters and helicopters, plus multiple financing products and services including operating leases, purchase/leasebacks, secured debt financing, capital markets, engine leasing, airframe parts management and airport/airline consulting. GECAS owns or services a fleet of over 1,950 aircraft (~1,700 fixed wing/ ~250 rotary wing) in operation or on order, plus provides loans collateralized on an additional ~400 aircraft. GECAS serves over 270 customers in over 75 countries from a network of 25 offices.



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Katten's award-winning Aviation practice serves lessors, manufacturers, financial institutions, airlines and repair facilities in a wide range of matters, with lender and manufacturer financing and leasing of new and used aircraft, engines and related equipment forming the core of the practice. We regularly represent clients in cross-border transactions, bankruptcy-related matters, and FAA and DOT regulatory compliance. We also represent a wide variety of US and international operators of corporate aircraft in all types of aviation transactions, including purchases, sales and leases, as well as financing and structuring of aviation operations. In addition to assisting with the commercial, legal and tax issues that typically arise in financial transactions in the aviation industry, our attorneys develop innovative structures involving true leases, loan securitization, enhanced equipment trust certificates, pooled aircraft securitizations, asset preservation, credit enhancement and residual value support.

Katten has been named to Working Mother magazine's "100 Best Companies" every year since 2007.



Perkins Coie LLP

Founded in 1912, Perkins Coie LLP has 19 offices across the United States and Asia providing a full array of corporate, commercial litigation and intellectual property legal services to clients ranging from FORTUNE 50 corporations to emerging growth startups, as well as public and not-for-profit organizations.

Our global aviation practice includes fixed-wing aircraft, helicopters, unmanned vehicle systems, space vehicles, engines, navigation systems and component parts. We advise on risk management, represent clients in NTSB and foreign investigations, and defend claims in litigation throughout the world. This practice has been ranked in national Band 1 by Chambers USA and The Legal 500 since 2009.

Perkins Coie has been named to FORTUNE magazine's list of "100 Best Companies to Work For" for 15 consecutive years and again named one of the "Best Law Firms for Women" by Working Mother and Flex-Time Lawyers LLC®.



Southwest Airlines

Dallas-based Southwest Airlines (NYSE: LUV) began service in 1971 and continues to differentiate itself from other air carriers with exemplary Customer Service delivered by more than 55,000 Employees to nearly 125 million Customers annually. Southwest operates a network nearly 4,000 daily departures to 100+ destinations across the United States, Mexico, the Caribbean and Central America. Based on the U.S. Department of Transportation's most recent data, Southwest is the nation's largest carrier in terms of originating domestic passengers boarded and it operates the world's largest fleet of Boeing aircraft. It is the only major U.S. airline to offer bags fly free® and no change fees. Since 1971, Southwest Airlines launched an era of unprecedented affordability in air travel described by the U.S. Department of Transportation as "The Southwest Effect," where low fares spark demand among travelers. With 44 consecutive years of profitability, Southwest is one of the most honored airlines in the world, known for a triple bottomline approach of keen attention to People, Performance and Planet.



SR Technics

SR Technics is a world leading MRO service provider for the civil aviation sector, backed by more than 80 years of operational experience. The company offers comprehensive and tailored solutions that include the maintenance of engines, components, and single aircraft up to complete aircraft fleet technical management. This is coupled with extensive engineering know-how, 24/7 worldwide component availability and broad technical training.

Headquartered at Zurich Airport, SR Technics serves around 500 airline customers and carries out over 1,000 checks and modifications each year. Its extensive network of field stations provides full line maintenance services for customers' day-to-day flight operations. Besides the hangars, workshops and logistics centers in the main locations of Zurich, Malta and Malaysia, SR Technics' network includes international operations and sales offices in Europe, America, Asia and the Middle East.

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Airlines for America

Airlines for America® (A4A), the principal trade and service organization of the U.S. airline industry, vigorously advocates on behalf of the American

airline industry as a model of safety, customer service and environmental responsibility and as the indispensable network that drives our nation's economy and global competitiveness. A4A advocates in favor of crucial policies and measures that promote safety, security and a healthy U.S. airline industry. We work collaboratively with airlines, labor, Congress, the Administration and through international affairs outreach to improve air travel for everyone. Annually, commercial aviation helps drive nearly \$1.5 trillion in U.S. economic activity and more than 10 million U.S. jobs. Learn more at www.airlines.org.



Blake, Cassels & Graydon LLP

Blakes has Canada's largest aviation law practice with the experience and expertise to help our clients navigate the complex, challenging world of aviation law and regulation. Our team is comprised of dedicated professionals with diverse backgrounds in the aviation industry, commercially trained pilots, former regulators, employees with Transport Canada Aviation, and former officers and managers of various aviation businesses. Those in the Canadian and international aviation industries retain us because we understand their unique business and legal challenges, their business environment and regulatory frameworks within which they operate.

Most of the world's largest aviation manufacturers, aircraft and engine leasing companies, advisers, government export credit agencies, aviation financiers, international banks, hedge funds, and other investors in aviation rely upon us for advice.



Campbell Campbell Edwards & Conroy

Campbell Campbell Edwards & Conroy, P.C. represents domestic and foreign airlines and their insurers, aircraft manufacturers, component part suppliers, airport authorities and ground handling companies in a wide range of cases filed in state and federal courts. Campbell Campbell Edwards & Conroy, P.C. has substantial experience defending claims involving personal injury and death, discrimination (including post 9/11 passenger profiling), accessibility by travelers with disabilities, property damage and premises liability. We regularly litigate cases governed by the Warsaw Convention, Montreal Convention and other international treaties, as well as aviation laws and regulations of the United



States. Our work for the aviation industry also includes general commercial litigation.

Campbell Campbell Edwards & Conroy, P.C. have successfully tried hundreds of large-value, high-exposure, technically complex cases to verdict, on both a national and regional level.

Clifford Chance

Clifford Chance is a pre-eminent global law firm with significant depth and range of resources.

Our Global Asset Finance Team is a market-leader with extensive experience in acquisition, financing and leasing of aircraft. We are consistently involved in novel, award-winning deals, including advising on 12 Deals of the Year at the 2016 Airfinance Journal Awards. We have been named Overall Legal Survey Winner by Airfinance Journal for the last three years and are ranked Band 1 by Chambers in Aviation Finance Globally and in the US, UK and Asia. Our team includes approximately 70 dedicated asset finance lawyers including 25 specialist partners, working in core teams in New York, London, Hong Kong, Singapore and Abu Dhabi, with lawyers throughout Europe, the Middle East and Asia. We work closely with our capital markets, corporate, tax, insolvency, litigation and regulatory practices to provide a sector-focused offering and full service capabilities.



Condon & Forsyth

Founded in 1935, Condon & Forsyth LLP is internationally recognized for its expertise in aviation, complex tort, product liability, insurance, regulatory matters, commercial litigation and class actions. With more than forty attorneys in our New York and Los Angeles offices, we are the oldest and largest specialist aviation law firm in the United States. Our partners are some of the world's leading experts in the field of aviation law and many have been honorably recognized in international publications such as The International Who's Who of Business Lawyers and Chambers USA. We represent clients from all over the world and have successfully handled virtually every conceivable legal issue for manufacturers, airlines, and their insurers and have established many of the landmark legal precedents in aviation law. Condon & Forsyth has supported IAWA since its infancy and takes great pride in our efforts to foster the careers of the outstanding women at our firm through the C&F Women's Initiative. We hope that IAWA members will stay connected with its programming and achievements throughout the year.



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Deloitte & Touche LLP

Deloitte provides industry-leading audit, consulting, tax, and risk advisory services to many of the world's most admired brands, including 80 percent of the Fortune 500. Our people work across more than 20 industry sectors with one purpose: to deliver measurable, lasting results to our clients. Our goal is to help lead the way towards a stronger economy and healthier society by inspiring our clients to make their most strategic and impactful business decisions.



Gordon & Rees

Gordon & Rees is a national litigation and business transactions firm with more than 800 lawyers in 46 offices across the United States. Our lawyers provide full service representation to public and private companies ranging from the Fortune 500 to start-ups. Founded in 1974, Gordon & Rees is recognized among the fastest growing and largest law firms in the country and continues to climb the ranks of both The Am Law 200 and The National Law Journal. Additionally, in 2017 Law360 ranked the firm among the top 50 largest U.S. firms and The American Lawyer ranked the firm among the top 35 on its Diversity Scorecard.



Holland & Knight

Holland & Knight's Aviation Team, comprised of attorneys and other professionals with more than 75 years of experience in aviation law, advises and represents domestic and international airlines and other aviation clients in connection with legal issues related to every aspect of their business. We regularly counsel clients on aviation industry specific issues, including aircraft accident investigations and litigation, aircraft financing and leasing, aviation regulation and policy, structuring operations, licensing and certification of air carrier operations, business aviation, commercial litigation, NTSB and FAA investigations, product liability issues and safety risk management. Holland & Knight is a global law firm with more than 1,250 attorneys in 27 offices in the United States, Latin America and the United Kingdom. View our Aviation Law Blog at www.HKAviationLawBlog.com.



Jackson Square Aviation

Jackson Square Aviation (JSA) is a full-service commercial aircraft lessor. We provide a variety of fleet and financial solutions to airlines such as sale and leaseback financing, PDP financing, and leasing solutions from our existing fleet. Our experienced, international and professional staff in San Francisco, Dublin, Toulouse, Singapore, Beijing and Lima is committed to meeting airlines' evolving needs worldwide. Since the founding of JSA in 2010, our portfolio has steadily expanded with young and efficient Airbus and Boeing fleet. Today our owned, committed and managed fleet exceeds 160 aircraft with 49 leading airlines in 25 countries. We are a member of the Mitsubishi UFJ Lease & Finance Company Limited (MUL) group of companies in Japan.



Jackson Walker

For more than 60 years, Jackson Walker has maintained a highly regarded aviation practice representing aviation insurers, domestic and international airlines (including two of the world's largest airlines), cargo operators, ground handlers, manufacturers of aircraft, engines and components parts, business and general aviation clients, individuals, and airports. We effectively and efficiently handle a variety of aviation related litigation, regulatory and transactional matters for clients around the globe.



We are recognized by numerous organizations for expertise and outstanding service in representing clients, including in Chambers USA America's Leading Lawyers for Business for Transportation: Aviation Litigation, "Super Lawyers," The Best Lawyers in America, Who's Who of Aviation Lawyers, and Who's Who Legal.

We are a full-service firm of more than 370 attorneys in seven offices across Texas.

McAfee & Taft

McAfee & Taft is one of the nation's 250 largest law firms as ranked by National Law Journal and one of three U.S. member firms in L2B Aviation, an international association of law firms specializing in providing legal advice to the aviation industry.



Located just miles from the Federal Aviation Administration Aeronautical Center in Oklahoma City, McAfee & Taft has distinguished itself in the field of aviation law as having one of the largest and most experienced FAA aviation groups in the United States. Aviation Group lawyers actively represent local, national and international clients on a wide spectrum of aviation matters, including the documentation of aircraft transactions, aircraft title and registration matters, escrow closings, closing and post-recordation opinions, and aircraft title insurance.

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Pillsbury Winthrop Shaw Pittman LLP

Pillsbury is a full-service law firm with 21 offices worldwide. Its Aviation practice, which

advises clients on complex regulatory, enforcement, antitrust & competition, finance, insurance, litigation, and international trade matters. The practice has achieved Chambers USA, Chambers Global Aviation and High-Net Worth: Private Aircraft “Tier 1” recognition, and rankings by Chambers Global –Aviation Finance; Chambers UK – Asset Finance; Chambers USA – Aviation Finance; Chambers Asia-Pacific – Aviation Finance.

Pillsbury is a leader in the advancement and retention of women in law. It was among the first AmLaw 100 firms to promote women to partner and the first one to elect a woman as chair. Pillsbury has appeared on Working Mother magazine’s list of 100 Best Companies for eight years. The NAFE included Pillsbury on its “Top Companies for Executive Women,” and the WLEF has certified Pillsbury as a gold-standard firm.



Serap Zuvin Law Offices

Serap Zuvin Law Offices (“SZLO”) is an international boutique firm providing legal and business consultancy services

since 2000. Serap Zuvin is the founding partner of SZLO with 31 years of experience in this practice area. SZLO has extensive legal knowledge on various industries and widely recognized in the corporate law field and the aviation law in particular. SZLO has a well-deserved reputation in the aviation law; especially aircraft financing; representing major aircraft manufacturers, lessors and financiers. SZLO also handles aviation liability work, represent insurance companies, plaintiffs and conducts mediation. SZLO performs its services to over 40 countries by acting for local and international blue-chip corporate clients. SZLO regularly provides pro-bono services to certain local and international institutions and organizations. SZLO is also the first law firm in Turkey deserving the Green Office Certificate as issued by WWF.



Urwantschky Dangel Borst

The law firm Urwantschky Dangel Borst consults and represents German and

foreign air carriers and their insurers and reinsurers in all fields of aviation law. Our aviation law team advises on all aspects of national and international aviation liability cases, including legal matters arising out of air crashes, injuries onboard aircrafts, passenger claims, damage and loss of cargo and damage to aircraft. We also deal with regulatory and financing matters and advise on product liability claims and airport and ground handling issues. We assist our clients in reviewing and designing contracts as well as air transport agreements and General Conditions of Carriage. We assist and consult air carriers in complying with European provisions. We also assist airlines when they are confronted with complaints from consumer protection bodies. Our experienced and specialist lawyers provide qualified and skilled advice by tailoring our range of services to our clients’ needs.



VedderPrice

Vedder Price is a thriving general-practice law firm with a proud tradition of maintaining long-term relationships with our

clients, many of whom have been with us since our founding in 1952. With approximately 300 attorneys and growing, we provide cost-effective service to clients of all sizes and in virtually all industries from our offices in Chicago, New York, Washington, DC, London, San Francisco, Los Angeles and Singapore. The Global Transportation Finance Team at Vedder Price is one of the largest, most experienced and best recognized transportation finance practices in the industry, with a worldwide prominence in aviation finance.



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Baker Sterchi Cowden & Rice LLC



Headquartered in the Midwest, Baker Sterchi Cowden & Rice LLC has decades of experience providing legal services to the aerospace industry across the United States. We have represented aviation manufacturers, commercial airlines, fixed base operators, component part manufacturers, airports, and others in a variety of matters, from the minor to the catastrophic. We are extremely experienced in the defense of product liability, personal injury, employment, insurance, premises liability, and other claims. We strive to deliver innovative, efficient, and value-driven solutions to our clients. For more information about our aerospace practice, visit our website at www.bscr-law.com/aerospace.

Chromalloy



Chromalloy partners with the original equipment manufacturers, commercial airlines, the military, and power companies to deliver innovative solutions that extend the life of gas turbine engines and reduce manufacturing and operating expense.

Over the past 60 years Chromalloy has expanded into one of the only independent companies in the world that provide engineering, castings, machining, coatings and repairs for complex, high-value engine components – all from a single source.

Chromalloy helps customers do more for less, from meeting tighter timelines and satisfying demands to boosting production while reducing operational complexity and expense. From engineering, castings and machining...to repairs and coating... every discipline benefits from Chromalloy's global knowledge base.

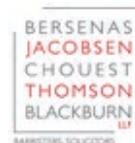
With more than 4,000 people worldwide, Chromalloy is driven by innovation and customer service.

Bank of Utah



Bank of Utah is a global leader in providing specialized corporate trust services to clients worldwide. Our specialized services include aircraft owner trusts, security trusts, indenture trusts and escrows. In addition, we also provide paying agent, collateral agent and administrative agent services. Our corporate trust team has over 100 years of combined experience in the aircraft trust business. This experience enables Bank of Utah to provide personal service with a focus on helping clients find customized solutions to their corporate trust aircraft needs.

Bersen Jacobsen Chouest Thomson Blackburn LLP



Bersen Jacobsen Chouest Thomson Blackburn LLP is an established law firm based in Toronto, Canada that provides in-depth specialist experience and legal services across a broad range of industry sectors. The aviation group represents air operators, including domestic and international air carriers, in regulatory, litigious and commercial matters. Three of the firm's partners have consistently been named in Who's Who Legal: Canada for aviation and transportation law.

Borden Ladner Gervais LLP



Borden Ladner Gervais LLP (BLG) is a leading, full-service law firm with the only national Aviation practice in Canada. Our multi-disciplinary team of lawyers from across the country provide clients with insightful, pragmatic solutions related to civil liability, commercial litigation, international and domestic arbitration, contracts, mergers and acquisitions, intellectual property, taxation, competition, and labour and employment. We assist clients with dispute resolution, understanding governing aviation regulations, the financing and leasing of aircraft and aircraft engines, and complex corporate transactions. Our clients include air carriers and pilots, fixed and rotary wing operators, manufacturers, FBOs, MROs, airports and their insurers.

DeBee Gilchrist



DeBee Gilchrist represents clients across the United States and around the world in the purchase, sale, registration, leasing and financing of aircraft, engines and equipment. The firm assists in structuring transactions which involve documents to be recorded by the FAA as registrations, searches and counsel in connection with the International Registry established under the Cape Town Convention.

DeBee Gilchrist serves major and regional U.S. and international air carriers, international, national and regional banking and financial institutions, aircraft and engine leasing companies, air cargo companies, public and private corporations worldwide and aircraft manufacturers, brokers and dealers. The firm regularly serves as special FAA and International Registry counsel to law firms throughout the world.

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Fitzpatrick & Hunt

Fitzpatrick & Hunt is dedicated to the effective, efficient defense of a wide variety of aviation and space litigation, specializing in product and service liability defense, as well as claims prevention. The Firm provides advisory consultation through customized loss prevention seminars and operations audits to worldwide insurance markets, product manufacturers, and service providers. With our decades of combined aviation legal and technical experience, our Firm has the experience, depth and agility to efficiently defend our clients in forums throughout the United States and around the world.



Nassar Abogados

NASSAR ABOGADOS is a full service and result-oriented law firm. With 35 years of experience, it holds international recognition for the quality of its services, designed to meet first-class standards. Nassar Abogados' presence throughout Central American provides clients with a standardized service that has become an ally to their business in the region. The Firm also stands out as an aviation boutique in Latin America. Its Aviation practice includes regulatory filings; advising creditors in structuring aircraft transactions; representing manufacturers in litigation involving accidents in Central America; advising airlines, ground handling companies, FBOs, general aviation, and airports, among others.



IAWA's Conferences Around the Globe



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Airline Sponsors



Gulf Air

Gulf Air, the national carrier of the Kingdom of Bahrain, commenced operations in 1950, becoming one of the first commercial airlines established in the Middle East. Today, Gulf Air is a major international carrier serving 42 cities in 25 countries spanning three continents.

Gulf Air currently serves all its destinations with a combination wide and narrow body fleet totaling 28 modern aircraft with orders for 39 new Boeing and Airbus aircraft due for delivery commencing in early 2018. The modern fleet will herald a new era for Gulf Air as it continues to enhance its product and service offering. Renowned for its traditional Arabian hospitality, evidenced by the airline's signature family and business friendly products, Gulf Air is committed to being an industry leader and developing products and services that reflect the evolving needs and aspirations of its passengers.

Visit gulfair.com for more information..



JetBlue

JetBlue was founded in 2000 with the mission of bringing humanity back to air travel. With focus cities in New York, Boston, Fort Lauderdale-Hollywood, Los Angeles/ Long Beach, Orlando and San Juan, JetBlue is proud to Inspire Humanity through its distinctive product, culture and award-winning customer service. From our core experience (because we're so much better than "coach") to Mint — our refreshing take on premium service — to the best crewmembers around, there's nothing but blue skies ahead.

JetBlue carries more than 38 million customers a year to 100 cities in the U.S., Caribbean, and Latin America with an average of 925 daily flights. For more information, please visit www.jetblue.com.



United Airlines

United Airlines and United Express operate approximately 4,500 flights a day to 337 airports across five continents. In 2016, United and United Express operated more than 1.6 million flights carrying more than 143 million customers. United is proud to have the world's most comprehensive route network, including U.S. mainland hubs in Chicago, Denver, Houston, Los Angeles, New York/Newark, San Francisco and Washington, D.C. United operates 743 mainline aircraft and the airline's United Express partners operate 478 regional aircraft. The airline is a founding member of Star Alliance, which provides service to 190 countries via 28 member airlines. For more information, visit united.com, follow @United on Twitter or connect on Facebook. The common stock of United's parent, United Continental Holdings, Inc., is traded on the NYSE under the symbol "UAL".

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Vision & Mission



To cultivate and advance women leaders in the aviation and aerospace industries through a global network.

The International Aviation Womens Association (IAWA) is an international organization for women who hold positions of impact in the aviation and aerospace industry. Founded in 1988, IAWA brings together women of achievement and promotes their advancement throughout the world.

Women are assuming greater and more visible roles within the industry. Through annual global conferences and regional receptions and connects, IAWA provides a forum

to share views on matters of importance to the industry, as well as to women in general. Women should have five years' leadership experience in aviation or aerospace to apply for IAWA membership. However, our conference is open to all women in our industry.

IAWA members serve as role models for other women seeking advancement and growth in the industry. We also encourage young women to enter the aviation and aerospace industry through IAWA's Scholarship Program.

Where In The World...Look Where IAWA Went In 2017!

Reception & Connect Locations

Quito	Munich	Brussels
New York	Miami	Sydney
Rome	Singapore	Toulouse
Dublin	Montreal	Fort Worth
Orlando	Geneva	London
Bonita Springs	Berlin	Edinburgh
San Diego	Santiago	Las Vegas
Dallas	Paris	Hong Kong
Hamburg		



International Aviation Womens Association

Affiliations

Through IAWA's affiliation program with various industry organizations, IAWA extends its reach and offers its members additional benefits. IAWA's affiliates include:

ACI

Airports Council International is "The voice of the world's airports" and includes 573 regular members operating 1,751 airports in 174 countries and territories, representing over 95 percent of global airport traffic. It is a non-profit organization whose prime purpose is to advance the interests of airports and to promote professional excellence in airport management and operations



ALTA

ALTA (Latin American and Caribbean Air Transport Association) is a non-profit organization, whose more than 40 member airlines represent over 90 percent of the region's commercial air traffic. ALTA coordinates the collaborative efforts of its members in order to facilitate the development of safer, more efficient and environmentally friendly air transport in the Latin America and Caribbean region for the mutual benefit of the association's members, their customers and the industry. ALTA's mission is to coordinate the collaborative efforts of its members in order to facilitate the development of safer, more efficient and environmentally friendly air transport in the Latin America and Caribbean region for the mutual benefit of the association's members, their customers and the industry.



Aviation Week

Serving over 1.2 million professionals in 185 countries, Aviation Week is the largest information and services provider to the global commercial, defense, maintenance/repair/overhaul (MRO), space and business aviation communities and plays a critical role in connecting industry professionals worldwide. Anchored by its flagship Aviation Week & Space Technology, Aviation Week continues to grow and evolve its portfolio to meet the needs of the industry.



Global Aerospace Summit

The Global Aerospace Summit is an exclusive, invitation only cross-industry forum for C-level executives, senior decision makers and government officials involved in the aerospace, aviation, defence and space industries. The last edition was held on 07 -08 March 2016 in Abu Dhabi.

The Summit provides platform that allows international peers to engage in forward looking, strategic debate and address the key challenges facing the aerospace, aviation, defence and space industries. It is an industry led event with the themes, content and outcomes driven by a high level advisory board. The theme for 2016 is one that concerns the whole industry – Innovation.



IATA

The International Air Transport Association (IATA) is the trade association for the world's airlines, representing some 240 airlines or 84% of total air traffic. IATA supports many areas of aviation activity and helps formulate industry policy on critical aviation issues.



ICAO

A specialized agency of the United Nations, the International Civil Aviation Organization (ICAO) was created in 1944 to promote the safe and orderly development of international civil aviation throughout the world. It sets standards and regulations necessary for aviation safety, security, efficiency and regularity, as well as for aviation environmental protection. The Organization serves as the forum for cooperation in all fields of civil aviation among its 191 Member States.



ISTAT

For over 30 years, the International Society of Transport Aircraft Trading (ISTAT) has been dedicated to fostering and promoting interest and educational opportunities in commercial aviation while providing a forum for those involved in the aviation and supporting industries. ISTAT currently represents more than 3000 members worldwide who are involved in operating, manufacturing, maintaining, selling, purchasing, financing, leasing, appraising, insuring or other activities related to the commercial aviation sector. Today, ISTAT is the premier industry association providing forums for increased networking and educational opportunities within the aviation community.



PNAAC

The Pacific Northwest Aerospace Alliance is a non-profit organization promoting growth and success of the aerospace industry in the Northwest region of the United States. PNAAC accomplishes this by:



- Providing frequent networking opportunities
- Promoting and conducting educational seminars
- Informing members of business opportunities and industry changes

PNAAC promotes the growth of the Pacific Northwest Aerospace Industry, assisting members to be globally competitive through education, access to business opportunities, information on emerging markets and facilitation of key relationships.

RAeS

As the world's only professional body dedicated to the aerospace community, it exists to further the advancement of aeronautical art, science and engineering around the world. Established in 1866, the Society has been at the forefront of developments in aerospace ever since, seeking to:



- Promote the highest professional standards in all aerospace disciplines
- Provide specialist information and act as a central forum for the exchange of ideas
- Play a leading role in influencing opinion on aerospace matters

The Wings Club

The Wings Club was born in New York City on May 15, 1942, in the early days of World War II, when a number of America's aviation leaders decided to band together to find a suitable meeting place where they could gather to help chart the future course of aeronautics.



The Wings Club was founded to:

- Maintain a non-profit aviation meeting place in New York City to promote the advancement and development of aeronautics.
- Provide a center for discussion of matters pertaining to aviation.
- Provide members services and facilities to aid them in their aeronautical activities.

Supported by



ICAO

A specialized agency of the United Nations, ICAO was created in 1944 to promote the safe and orderly development of international civil aviation throughout the world.

ICAO and the IAWA jointly endeavour to intensify the promotion of gender equality and the advancement of talented women within the global aviation community. We have enjoyed a longstanding partnership on common goals and activities, for instance in aid of career development and the advancement of women more generally in aviation through the ICAO/ IAWA Aviation Scholarship Programme.

ICAO and the IAWA also collaborate closely on issues relating to outreach to the next generation, encouraging them to pursue STEM studies and to choose aviation or air-transport related careers. These common goals and priorities are highlighted in the Joint IAWA-ICAO Statement on Gender Equality in Aviation which was signed at ICAO, Headquarters in October 2016, on the opening day of IAWA's 28th Annual Conference.

We look forward to future efforts in line with these goals, and to foster more partnerships and collaborate on further programmes, projects, activities, meetings, networking events, etc., aimed at attracting talented young professional women to the work of ICAO and of the global air transport sector.

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SAVE THE DATE



iawa.org

October 24 – 26, 2018

Peabody Memphis • Memphis, Tennessee

Notes





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